THE OFFICE OF REGULATORY STAFF DIRECT TESTIMONY

OF

DR. DOUGLAS H. CARLISLE

AUGUST 17, 2011



DOCKET NO. 2011-47-WS

Application of Carolina Water Service, Incorporated for Approval of an Increase in Its Rates for Water and Sewer Services Provided to All of Its Service Areas in South Carolina

Direct Testimony of Dr. Douglas H. Carlisle Docket No. 2011-47-WS

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1		DIRECT TESTIMONY OF DR. DOUGLAS H. CARLISLE
2		FOR
3		THE OFFICE OF REGULATORY STAFF
4		DOCKET NO. 2011-47-WS
5 6 7 8		RE: APPLICATION OF CAROLINA WATER SERVICE, INCORPORATED FOR APPROVAL OF AN INCREASE IN ITS RATES FOR WATER AND SEWER RVICES PROVIDED TO ALL OF ITS SERVICE AREAS IN SOUTH CAROLINA
9	Q.	PLEASE STATE YOUR NAME, OCCUPATION AND BUSINESS ADDRESS.
10	A.	My name is Dr. Douglas H. Carlisle, Jr. I am an Economist at the South Carolina
11		Office of Regulatory Staff ("ORS"). My business address is 1401 Main Street, Suite 900,
12		Columbia, South Carolina 29201.
13	Q.	PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND YOUR
14		PROFESSIONAL EXPERIENCE.
15	A.	I received a Bachelor of Arts from Brown University, a Masters Degree in Public
16		Administration from the University of Virginia, and a Ph.D. in Government and
17		International Relations also from the University of Virginia. After graduate school, I
18		worked as an evaluator and evaluator-in-charge for 7½ years at the United States
19		Government Accountability Office in Washington, D.C. Afterwards I worked as a
20		market consultant and instructor at Midlands Technical College in South Carolina. I
21		began work for the State of South Carolina at the State Reorganization Commission,
22		which functioned as an audit follow-up entity. I was next employed by the South
23		Carolina House Education & Public Works Committee. Before joining ORS, I worked
24		five years for the State Chief Economist as an analyst in the Economic Research Section,

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1 which serves as an adjunct to the Board of Economic Advisors. I assumed my current 2 position at ORS in March of 2005. I am a Certified Rate of Return Analyst and a 3 member of the board of the Society of Utility Regulatory Financial Analysts. I have previously testified before this Commission concerning rate of return. 4

Q. WHAT IS THE MISSION OF THE OFFICE OF REGULATORY STAFF?

6 The mission of ORS is to represent the public interest in all proceedings before Α. 7 the Public Service Commission by balancing: the concerns of the using and consuming public; the preservation of the financial integrity of the state's public utilities; and economic development and job attraction and retention in South Carolina.

10 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY AND EXHIBITS IN THIS 11 **PROCEEDING?**

The purpose of my testimony and exhibits in this proceeding is to recommend the 12 A. 13 appropriate range for return on equity for Carolina Water Service, Inc. ("CWS" or "the 14 Company").

WHAT STANDARDS GOVERN RATE OF RETURN? Q.

16 The Supreme Court of the United States set standards in two landmark decisions. A. 17 In the first case, Bluefield Water Works Improvement Co. v. Public Serv. Comm'n, the 18 Court declared:

> A public utility is entitled to such rates as will permit it to earn a return on the value of the property which it employs for the convenience of the public equal to that generally being made at the same time and in the same general part of the country on investments in other business undertakings which are attended by corresponding risks and uncertainties; but it has no constitutional right to profits such as are realized or anticipated in highly profitable or speculative ventures. The return should be reasonably sufficient to assure confidence in the financial soundness of the utility and should be adequate, under efficient

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and economical management, to maintain and support its credit and enable it to raise money for the proper discharge of its duties. ¹

The Court's opinion in *Bluefield* was later reinforced by the decision in another case, <u>Federal Power Commission v. Hope Natural Gas Company</u>:

[T]he fixing of "just and reasonable" rates, involves a balancing of the investor and consumer interests.... From the investor or company point of view it is important that there be enough revenue not only for operating expenses but also for the capital cost of the business. These include service on the debt and dividends on the stock..... By that standard the return to the equity owner should be commensurate with returns on investments in other enterprises having corresponding risks. That return, moreover, should be sufficient to assure confidence in the financial integrity of the enterprise, so as to maintain its credit and attract capital.²

Decades later in the <u>Permian Basin Area Rate Cases</u>, the Supreme Court provided additional guidance to regulators by stressing that factors other than producers' costs are important in the regulation of public utilities and that therefore, regulation may reasonably "limit stringently the return recovered on investment," so long as the effect is not to destroy the utility.

Q. DOES CAROLINA WATER SERVICE, INC. HAVE TRADED COMMON STOCK?

A. No, its stock is entirely held by Utilities, Inc. of Northbrook, Illinois, which also has no publicly traded stock. Utilities, Inc. was bought by AIG Highstar's sponsored fund Hydro Star, LLC, in 2006.

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¹ Bluefield Water Works & Improvement Company. v. Public Service Commission of West Virginia, 262 U.S. 679, 692-3 (1923).

² Federal Power Commission v. Hope Natural Gas Company, 320 U.S. 591, 603 (1944).

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Q. IF NEITHER THE COMPANY NOR ITS PARENT HAS TRADED STOCK, HOW COULD YOU PERFORM AN ANALYSIS OF THE PROPER RETURN ON EQUITY?

To complete my analysis, I examined the returns and estimated returns of companies that do have publicly traded stock that are generally in the same line of business as CWS. I have evaluated the return requirements of investors through three well-known and generally accepted methods: the Discounted Cash Flow ("DCF"); and Capital Asset Pricing ("CAP-M") and the Comparable Earnings Method ("CEM"). I have used the Company witness' hypothetical capital structure of 50.11% Long-Term Debt and 49.89 Common Equity, as it is very close to a 50-50 split.

11 Q. WHY DO YOU NEED TO ESTIMATE A COST OF EQUITY AND 12 RECOMMEND A RETURN ON EQUITY FOR CWS?

CWS is a monopoly and therefore does not face competition for its customers from other water companies. If the Company were in a competitive industry, its return on equity would be set by the competitive market for its goods and services. Since it is not in a competitive industry, regulation must act as a surrogate for competition. It would be unfair to allow the Company to set its own prices because it has no competition in its provision of an essential service and product.

Water companies enjoy a special place among public utilities as they sell a commodity that people consume, which is essential to life and has virtually no substitute. Additionally, the average household has a minimum level of consumption of water which is difficult to reduce. Water is also hard to transport, which makes its delivery from alternative sources difficult. All these characteristics help underpin the monopolistic

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status of water and sewerage companies and underline the need for regulation to act as a surrogate for competition.

3 Q. HOW DOES REGULATION ACT AS A SURROGATE?

- A. Regulation must establish prices that are fair and approximate the returns of similarly situated companies, which is consistent with the *Hope* and *Bluefield* criteria cited earlier.
- 7 Q. IF REGULATED COMPANIES ARE SIMILAR, THEN WOULD THAT NOT
 8 MAKE REGULATION CIRCULAR?
- Regulated companies tend to have monopolies or near-monopolies in their market of goods and services to customer, but they face a competitive market in trying to sell their equity. Companies' managements can affect the profitably of their companies.

 Moreover, utility regulation calculates appropriate returns from used and useful assets known as rate base, so the precise characteristics of each company are recognized in each rate case proceeding.
- 15 Q. PLEASE SUMMARIZE THE RESULTS OF YOUR ANALYSIS.
- 16 **A.** In the following testimony, I will establish my analysis context followed by a discussion of each method I employed to reach my recommended range.

Economic Background

- 19 Q. WHAT ARE THE ECONOMIC BACKGROUND FACTORS THAT YOU
- 20 BELIEVE ARE CURRENTLY AFFECTING POTENTIAL INVESTORS'
- 21 **DECISIONS?**

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22 **A.** There are three: 1) the perception of risk; 2) the fear of renewed financial crisis, perhaps now spreading from abroad; and, 3) the lingering effects of the recent recession

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and its causes. While these factor into an analysis of risk in general, I will review them individually. (See Exhibit DHC-1)

The lingering effects from the recent recession are well known. Unemployment has remained high. Economic growth, as expressed by increases in Gross Domestic Product has remained low. Private and public debt remains high. There are signs of improvement, but they have come slowly. Lending and money have become more restrictive in response to some financial institutions' prior use of very unpredictable financial instruments and fraud. These situations have led the Federal Reserve to take extraordinary measures. In the midst of the slow recovery and concern about American and global financing, new fears have arisen, including the debt crisis or crises in Europe, the impact of Japan's earthquake and attendant events at the Fukushima nuclear plant. Some analysts even question the sustainability of China's dynamism. The most immediate threat looms in Europe, where whole countries' potential economic defaults may spread to other members of the European Community, the European banking system, the Euro currency and even, potentially, to banks in the United States. The watch word for the global economy is "contagion." (See Exhibit DHC-1, p. 3 of 3)

Deterioration into more serious crises remains a possibility based on sheer fear, rather than from the seriousness of the events themselves. Recent political events have shown that investors' concerns may focus on our own country, too. The confrontation over raising the debt ceiling for the United States government brought our country very close to an enforced and drastic cut in spending. Another debt confrontation is possible in November and December of this year and this is only one of the uncertainties hanging over our nation's budgetary and monetary condition. Lingering uncertainties remain

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surrounding the financial condition of government sponsored enterprises, the potential for demographic factors to affect Social Security entitlements, and the equally daunting challenge of meeting Medicare and Medicaid obligations as inflation in health care costs continue to outpace general inflation.

Aggravating the problematic nature of our economy are the lingering effects of our recent recession. Generally, the weakened state of our economy makes both private and public sectors less resilient to any economic shock. Specifically, both public and private debt, including household debt, will have to be reduced in a great "deleveraging." To offset the effects of the recession and of its causes rooted in opaque financial instruments, the Federal Reserve Board of the United States has lowered the real interest rate below zero by buying over \$1.5 trillion in government securities in order to lower their rate/yield. Despite this drastic action, inflation, especially inflation without food and energy, has only recently begun to rise appreciably.

WHAT IS THE RELEVANT PRACTICAL SIGNIFICANCE OF THE ECONOMIC CONTEXT OF THIS CASE?

There are several relevant consequences. First, although commodity inflation has picked up, it may well subside. Second, several economic indicators have become less predictable. Third, there is more debt or recognized debt to pay off than there was before the recession. Fourth, the rate of economic growth has slowed in most economically advanced countries and when it will completely recover is not readily evident. All these factors result in a prospect for lower growth, moderate inflation and attendant high unemployment.

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Discounted Cash Flow ("DCF") Analysis

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2 Q. WHAT IS THE PURPOSE OF YOUR DCF ANALYSIS?

The purpose of my DCF analysis is to determine the appropriate return on equity for CWS by determining what the composite return in perpetuity would be for a comparable group of companies, based on investors' valuation of these companies' dividend payments.

7 Q. DO YOU MEAN THAT COMPANIES IN THIS COMPARABLE OR PROXY 8 GROUP WILL BE IDENTICAL TO CWS?

No. I have already mentioned that CWS does not have publicly traded stock, but, in point of fact, no two companies are clones. The companies in my comparable/proxy group do resemble CWS and its parent, Utilities, Inc., in the following essential respects: they are in the same business, the provision of water to customers, and, as a result, have a largely captive customer base for a product for which there are is an assured demand and no real substitutes.

Q. HOW DID YOU SELECT YOUR PROXY GROUP?

A. I used the companies listed in the Water Utility Industry of Value Line's on-line Plus Edition. I eliminated the two companies whose businesses focus on water purification or electricity and Pennichuck Corporation, because it is in the process of merging with the water system of the City of Nashua, New Hampshire. These adjustments resulted in a proxy group of nine companies for my DCF analysis.

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1 Q. HOW DID YOU CALCULATE YOUR DCF?

A. There are two components, dividend yield, which indicates an investor's return relative to investment, and growth, which indicates future return. The best general formula relating these components is:

$$K = DIV_1/P_0 + g$$

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K is the cost of equity; DIV is the annualized dividend paid in the next period, but it can be adjusted to ensure it is a typical quarter; P is the price of the investment; and, g is the growth rate of the investment. The estimate of the cost of equity, however, is not as simple as the formula.

10 Q. WHAT ELSE IS INVOLVED IN THE CALCULATING THE DIVIDEND 11 PORTION OF THE DCF CALCULATION?

The simpler part of calculating the DCF is arriving at a dividend yield. Even this part poses a problem: what should be the dividend yield used? Generally, the answer to this question is that the latest or "spot" yield should be used. I have departed from this approach somewhat by using both a spot yield and a year-to-date average yield and averaging the two for each proxy company. Although this method departs from the idea that the DCF requires a single decision on an investment in perpetuity, two factors suggest that yields in the very near term may be as much like the average in the first part of this year as spot yields: 1) the slow recovery from recession; and 2) the flight to quality (utilities) during the recession.

Even though, as a general statement, an investor choosing a stock should be interested in the next quarter's dividend, measuring the dividend yields accurately for purposes of the DCF presents difficulties. Companies have different dividend declaration

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dates and some companies allow their dividends to fluctuate from quarter to quarter, which makes an accurate statement of a company's yield and comparison among firms harder to calculate. There is a potential undercounting, due to these factors alone, of 150% over three quarters, as indicated in the following table which is analyzes a hypothetical company:

Company Quarter	Quarters for which an increase would be counted	Potential Undercounting
First	4	$0.0 \text{ [because } 1 - \frac{4}{4} = 0]$
Second	3	0.25 ($\frac{1}{4}$) [because $1 - \frac{3}{4} = \frac{1}{4}$]
Third	2	$0.50 (\frac{1}{2}) $ [because $1 - \frac{2}{4} = \frac{2}{4}$ or $\frac{1}{2}$]
Fourth	1	0.75 (3/4) [because 1 - 3/4 = 1/4]
Total Undercounting ove	r Three Quarters	1.5 (0.25+0.50+0.75) [1/4+2/4+3/4]
Undercounting per Quart	er	1.5/3=0.5

If increases occur after the next known declared dividend payment, each quarter's dividend will be more undercounted going forward because dividend payments are measured on a yearly basis. A dividend increase is assumed to be at the overall growth rate "g." An increase taking place in the first quarter's dividend would be counted for that quarter and the rest of the year, but subsequent increases would be counted for only part of the remaining year. Overall there is a potential undercounting of half of the total potential increases, so each quarter could be undercounted by one-half and must be multiplied by half-again or 150% or multiply the dividend yield by ½ or 50% and add it to the existing dividend yield as depicted in the formula below:

$$K = (DIV_1*(1+0.5g)) + g$$

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1 The first part of this equation is called the "adjusted dividend yield."

Q. HOW DID YOU ARRIVE AT THE GROWTH, "g," COMPONENT FOR YOUR DCF?

The growth component generates more controversy than the dividend portion, but, in the long run, dividends, earnings, book value and revenues are all indicative of future growth. Investors know this, so publications and on-line data frequently feature all of these statistics. Moreover, barring some dramatic technological breakthrough, it is unlikely that utilities will veer from their past growth rates, which form a basis for future ones. On the other hand, investors know that a mere straight-line projection from the past is unlikely to provide an accurate guide to the future. Not surprisingly, information on past performance and analysts' predictions of future performance can be found in several sources of data. Accordingly, I have used earnings per share ("EPS"), sales/revenue, dividends per share ("DPS") and book value per share ("BVPS"). I have taken the average and the median of proxy group companies' mean and compound growth rates for three different periods and averaged the result with analysts' estimates of future growth rates.

Q. WHAT DOES THE DATA DEMONSTRATE?

In the longer run, historically, BVPS growth has been second highest and sales/revenue growth has been the highest (Exhibits DHC-2 & DHC-6). In the most recent three years, however, EPS grew more rapidly (Exhibit DHC-3, p. 2 of 3), perhaps partially as a result of the longer-term growth in BVPS, and is estimated to grow faster than revenues. Estimates predict that DPS growth will recover rather dramatically (Exhibit DHC-4). While estimates are not certainties, by taking more than one source of

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estimates this analysis aims at a consensus prediction of water company growth, which may influence investors' beliefs regarding potential returns. When combined with the adjusted dividend yield the indicated cost of equity is 9.02% (Exhibit DHC-2).

Capital Asset Pricing Model ("CAP-M") Analysis

Q. WHAT IS THE CAP-M?

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CAP-M is a method of determining appropriate returns on equity based on the market price of capital as measured by the risk specific to a company. The Model assumes that investors can neutralize all other risk in the market by diversifying their holdings in a portfolio of companies with differing risks and returns. The remaining risk, specific to a company, is the degree to which a company's return varies from all other returns, usually measured against a stock index. The presumption that investors want to maximize returns from investments, while minimizing the risks of investing, underpins CAP-M. The general equation used in the CAP-M is:

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$$K = R_f + (\beta * (R_f - R_m))$$

"K" is the cost of equity; " R_{f} " is the risk-free rate; and, R_{m} is the market rate. " β " is a measurement of company-specific risk.

Q. HOW IS COMPANY-SPECIFIC RISK MEASURED?

There is a measurement of a stock's return compared to that of all other stocks called "Beta" ("β"). This measurement registers how much a given stock varies compared with the rest of the market – in practice, compared with a group of stocks or stock index. The CAP-M theory includes an examination of what an investor would be able to earn on a stock, if the market risk that it had in common with the whole investment market were neutralized. Different firms that analyze stocks produce

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different β 's for the same stock, so I selected a single firm and its β 's for consistency's sake. I used the β 's provided by Value Line as they are both readily available and provide a reasonable representation of what a company's risk is now and will be in the foreseeable future. I averaged the β 's of all the water companies for which β was available in my Proxy Group (Exhibit DHC-9). This calculation produced an average β of 0.72.

Q. HOW WAS MARKET RETURN MEASURED?

There is a compendium of information on historical returns covering a long period, from 1926 to the present, called <u>Ibbotson SBBI 2011 Classic Yearbook: Market Results for Stock, Bonds, Bills, and Inflation, 1926-2010</u>. This publication provides the long-term compounded and simple arithmetic average returns for both large and small companies in the Standard & Poors ("S&P") 500 Index. The <u>SBBI Yearbook</u> groups companies by levels of capitalization, specifically into ten groups, or deciles. Periodically, during each year of data, the companies are regrouped in order to keep companies in the proper 10% to which they belong. To get an average long-run return, I averaged the compound growth rate of the deciles, although one can take a shortcut based on the same figure, which the <u>SBBI Yearbook</u> provides for large companies and small companies. The result is an average growth of 11.2% annually or 11% if one just averages large and small companies. (Exhibit DHC-9)

Q. HOW WAS THE RISK-FREE RATE OF RETURN MEASURED?

A. I used the return for 30-Year U.S. Treasury Bonds forward looking to the furthest quarter out, as report by *Blue Chip* (Exhibit DHC-11 and Exhibit DCH-12).

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1	Q.	WHY DID YOU USE 30-YEAR BONDS AND WHY A PREDICTION INSTEAD
2		OF ACTUAL CURRENT RETURNS?

- A. Although Treasury securities with very short maturities reflect the current state of the market, the degree of fluctuation in their price and yield and that of many investments are highly sensitive to economic and political turmoil. Investors who determine the long-run return of investments are more likely to look at returns that are long-run and certainly 30 years is a long time, although not as long as the period covered by the <u>SBBI Yearbook</u>, <u>1926-2010</u>.
 - A prudent investor might look at such predictions under current economic circumstances. A forward/predicted Treasury yield might makes sense during a period of great economic uncertainty because, once the market can better assess risk, the true risk free rate of return may be different.
- Q. WHY SHOULD ONE TREAT TREASURY BONDS AS RISK-FREE IN LIGHT
 OF THE RECENT DOWNGRADE OF THE CREDIT OF THE UNITED STATES
 GOVERNMENT?
- 16 **A.** It is generally accepted that 30-year Treasury Bonds are still as close to risk-free as an investor is likely to find.
- 18 Q. WHAT CAP-M RETURN ON EQUITY RESULTED FROM THE CAP-M
 19 ANALYSIS?
- 20 **A.** The return on equity indicated by the CAP-M is 9.48%.
- 21 <u>Comparable Earnings Model ("CEM") Analysis</u>
- Q. WHAT ARE THE IMPORTANT FEATURES OF THE CEM AND HOW DID
 YOU APPLY THIS MODEL?

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A. One important feature of the CEM is that it has no uniform methodology but does rely upon the cost of goods and services that produce earnings and, so, focuses on growth in book value of non-regulated firms. Usually a CEM analysis covers a number of companies or a wide span of time. My CEM analysis looks at companies with the same risk as those in my Proxy Group.

Q. HOW DID YOU SELECT THE COMPANIES FOR YOUR CEM ANALYSIS?

A. I chose all companies carried by Value Line that were not in a financial sector, that had β's of no lower than the lowest Proxy Group company and no higher than the highest Proxy Group company and that had not exceeded the Proxy Group's range for the past five years. Additionally, I chose only those companies that had data for indicators of growth and dividend yield and estimates. These criteria produced a set of 100 companies.

Q. WHAT DATA DID YOU ANALYZE FOR THE COMPANIES CHOSEN FOR YOUR CEM ANALYSIS?

A. I examined estimates of future EPS, BVPS, DPS, Sales/Revenue and Dividend Yield and 10-year, historical, BVPS. For comparison's sake, I also reviewed 10-year EPS. To document part of the selection process, I reviewed five-year, historical, β's.

Q. WHAT WERE THE RESULTS OF YOUR ANALYIS?

A. The average 10-year Book Value growth for the 100 companies was 10.38% per year. The average β, however, for the 100 companies is 0.757 (Exhibit DHC-10, p. 5 of 8, "Averages" Line), but the average for the Proxy Group companies is 0.72 (Exhibit DHC-9, p 1 of 2). To see if β, a measurement of risk, had any effect on Book Value growth, I weighted the results of the 100 companies so as to approximate the weight of

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different levels of β in the Proxy Group. The result was that, if the 100 companies averaged the β as the Proxy Group, the 10-year Book Value growth for the 100 companies would be 10.027% (Exhibit DHC-10, p. 5 of 8). This would be highest interpretation of the CEM results, but there are three reasons for caution: 1) the average projected Book Value growth is lower than the historical; 2) the average projected EPS is lower than the historical; and, 3) the average Dividend Yield stands below that of the Proxy Group (Exhibits DHC-10, p. 5 of 8 and DHC-8).

The Dividend Growth Rate helps delve a little further into the significance of Dividend Yields, usually outside a CEM analysis. This growth rate is very similar to that of earnings, which indicates that the yield is unlikely to catch up with that of the Proxy Group companies. Lower stock prices would raise yields, but Value Line analysts presumably already took this factor into consideration. To raise the forecasted dividend yields up to projected levels would require diverting some earnings to dividend payout in order for net earnings, as registered by book value, to be truly comparable to the water companies in the Proxy Group. More sales/revenues would be required, yet their rate of growth is lower than the other factors' rate.

I looked at companies that were excluded from the 100 because their past β 's were above the Proxy Group's range. At first glance, these companies seem to have a higher projected growth in book value, but, when weighted by β levels, the projected growth rate drops from an unweighted 10.89% to a weighted 8.88%, while historical five-year book-value growth rises from an unweighted 8.75% to a weighted 9.182%. The explanation for this effect is unclear; perhaps a falling β leads to reduced growth relative

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to the rest of the market, when the market is rising. Whatever the reason, the exclusion of this group raises the projected and historical weighted rate of growth in book value.

3 Q. WHAT DO YOU CONCLUDE IS THE APPROPRIATE RETURN ON EQUITY

4 **INDICATED BY YOUR CEM?**

The maximum level indicated is about 10.03%, but, as discussed above, the dynamics of historical compared to projected growth in book value and the probability that some of this growth came at the expense of growth in dividends, leads me to recommend that the CEM level be set lower.

Summary

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10 Q. WOULD YOU SUMMARIZE THE RESULTS OF YOUR ANALYSIS?

11 **A.** The results of my analysis indicate of a rate of return on equity range from 9.02% to 10.03%.

13 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

14 A. Yes it does.

The Global Economic Situation

The European Community, the United States, Japan and China produce nearly three-fifths of the world's Gross Domestic Product ("GDP"). Each of these economies is currently experiencing great uncertainty right now.

The consistent government deficits and mounting debt of Greece, Portugal and Italy, the greatly overbuilt housing of Ireland and Spain, unrecognized bank liabilities, implicit government liabilities and dire economic problems plague Europe. All of these concerns also threaten United States banks with exposure to these problems. Greece's debt is about 143% of its GDP and European leaders agreed upon a \$157 billion rescue plan, but the crisis does not show signs of abating.¹ Doubts about Portugal, Ireland, Italy and Spain (the "PIIGS") have led investors to require large percentage spreads for those countries' bonds compared to German bonds, as shown on Page 3 of this exhibit.

The overbuilt housing, lack of creditworthiness and transparency of derivative instruments led to the now well-known bankruptcies and recession in the United States. Massive fiscal and monetary intervention by the U.S. Government followed, with latter now being maintained at a reduction in specific credit facilities and a plateau of its intervention in government securities.²

The recent earthquakes, tsunami and disastrous nuclear power station failures in Japan, together with its on-going economic stagnation have made Japan such an uninviting investment that, when the disasters hit, money flooded back into the country because companies and individuals had invested abroad for better returns and now needed to repatriate their earnings in order to pay for rebuilding.³ At

http://topics.nytimes.com/top/news/international/countriesandterritories/greece/index.html, updated June 6, 2011.

¹ New York Times:

² In the Federal Reserve Open Market Committee's press release on August 9, 2011 stated that, "The Committee also will maintain its existing policy of reinvesting principal payments from its securities holdings.

³ "Yen Strengthens After Earthquake, Tsunami Warning Spur Carry Trade Unwind," by Allison Bennett and Catarina Saraiva -- Apr 7, 2011 in Bloomberg at:

least one Japanese executive, nonetheless, is even predicting that the Japanese financial system is headed for a currency collapse, saying, "The Japanese yen is now being chosen as a safe haven. But the currency is about as safe as standing under a cliff in the way of a landslide in the pouring rain."

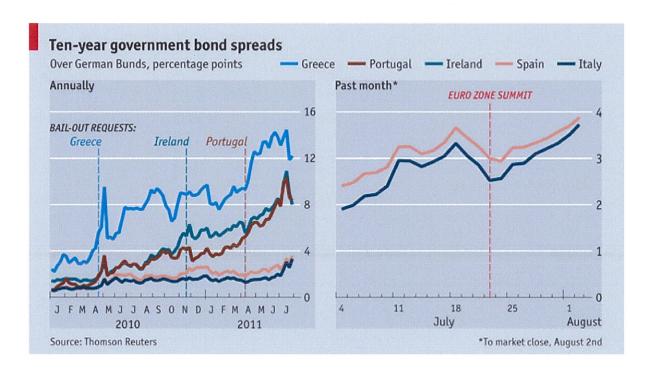
China has long been thought of as an unstoppable economic juggernaut with a very high GDP growth for 15 years and an accumulated \$3 trillion in foreign-exchange reserves. Its very strength as an export-driven economy threatens to undo China as it attempts to sterilize the oversupply of money to prevent inflation. This ample supply of money has led to investments whose value is questionable. Moreover, China's debt-to-GDP ratio is greatly understated and may be higher than the United States' is projected to be in 2015; China's local government debt may be understated by half a trillion Dollars as China's central bank alone holds over a trillion Dollars' worth of debt, with credit in the system allowed at 200% of GDP. Even if China tried to go on a "shopping spree" to reduce its reserves, it could buy Apply, IBM, Microsoft and Google and still have \$2 trillion left over, while finding that anything it sought to buy would increase dramatically in price due to its very purchases.

 $\underline{http://www.bloomberg.com/news/2011-04-07/yen-strengthens-after-earthquake-tsunami-warning-spur-carry-trade-unwind.html}\\$

⁴ BBC New, August 4, 2011. "Viewpoint: Yen is heading for a currency collapse by Takeshi Fujimaki, Chief Executive, Fujimaki Japan; http://www.bbc.co.uk/news/

⁵ "China's Debt Situation Worse than Portugal," Elizabeth McDonald, August 7, 2011, FoxBusiness at: http://www.foxbusiness.com/topics/elizabeth-macdonald.htm

European bond spreads as cited in "The single currency's medical chart," August 3, 2011, by <u>The Economist</u> online:



DCF SUMMARY OF RESULTS

	Earnings per	Dividends per	Sales/	Book Value	
	Share	Share	Revenue	per Share	
10-year	4.09%	2.48%	7.28%	5.16%	
5-Year	4.84%	3.70%	7.46%	2.60%	
3-Year	5.36%		%09.9		
Average	4.76%	3.03%	7.11%	4.88%	
Stimates	7.33%	6.23%	7.09%	4.85%	
Growth	6.05%	4.63%	7.10%	4.86%	
Overall Growth				41	2.66%
Dividend Yield					3.27%
Yield Adjustment)	0.09%
Cost of Equity				J.11	9.02%

Source: Exhibits DHC-3, -4,-5,-6, & -8

Earnings Per Share ("EPS")

American States Water
American Water Works
Aqua America
Artesian Resources*
California Water
Connecticut Water Service
Middlesex Water
SJW Corp.

200		2002	2003	2004	2005		2008	2009	2010
\$1.2	\$ \$1.35	\$1.34	\$0.78	\$1.05	\$1.32		\$1.55	\$1.62	\$2.22
				4.20	******		\$1.10	\$1.25	\$1.53
\$0.47			\$0.57	\$0.64	\$0.71		\$0.73	\$0.77	\$0.90
		\$0.76	\$0.64	\$0.72	\$0.81	\$0.97	\$0.86	\$0.97	\$1.00
\$0.6			\$0.61	\$0.73	\$0.74		\$0.95	\$6.0\$	\$0.91
\$1.09			\$1.15	\$1.16	88.0\$		\$1.11	\$1.19	\$1.13
\$0.5			\$0.61	\$0.73	\$0.71		\$0.89	\$0.72	\$0.96
\$0.5			\$0.91	\$0.87	\$1.12		\$1.08	\$0.81	\$0.84
	\$0.43		\$0.47	\$0.49	\$0.56		\$0.57	\$0.64	\$0.71

Year over Year Change Ratios for EPS

American States Water
American Water Works
Aqua America
Artesian Resources
California Water
Connecticut Water Service
Middlesex Water
SJW Corp.

2000		2002	2003	2004	2005	2006	2007	2008	2009	2010
1.08	1.05	0.99	0.58	1.35	1.26	1.01	1.22	96.0	1.05	1.37
									1.14	1.22
1.12	1.09	1.06	1.06	1.12	1.11	0.99	1.01	1.03	1.05	1.17
			0.84	1.13	1.13	1.20	0.93	96.0	1.13	1.03
0.86	0.71	1.34	0.97	1.20	1.01	0.91	1.12	1.27	1.03	0.93
1.06	1.04	0.99	1.03	1.01	0.76	0.92	1.30	1.06	1.07	0.95
0.67	1.29	1.11	0.84	1.20	26.0	1.15	1.06	1.02	0.81	1.33
0.67		1.01	1.17	96.0	1.29	1.06	0.87	1.04	0.75	1.04
		0.92	1.18	1.04	1.14	1.04	86.0	1.00	1.12	1.11

Source: Exhibit DHC-7

EPS Historical Summary

Geometric Means, a.k.a. Compound

Annual Growth Rates

Connecticut Water Service American Water Works American States Water Artesian Resources California Water Middlesex Water York Water Co. Aqua America SJW Corp.

average of all			
-	7.60%	4.86%	
Q	-6.87%	-5.59%	-0.32%
Q	3.34%	6.22%	2.15%
Q	2.48%	5.13%	0.85%
.	%99.9	4.22%	1.53%
•	3.57%	4.30%	
9	8.23%	4.86%	7.17%
62.7			
[•	11.07%	10.96%	5.83%
	107-110	105-110	00-10
	3-yr	5-yr	10-yr

2.87% median mean

means & medians:

3.93%

4.51% 5.12%

4.37% 4.86% Arithmetic Means, a.k.a., Simple Averages

3-yr '07-'10	12.41%	8.39%	3.81%	7.56%	2.63%	5.51%	-5.82%	7.74%
5-yr '05-'10	11.96%	5.04%	4.80%	5.03%	5.91%	7.62%	-4.76%	5.01%
10-yr '00-'10	8.31%	6.84%	,	4.83%	1.17%	7.86%	5.13%	

Connecticut Water Service

Middlesex Water

York Water Co.

SJW Corp.

American Water Works American States Water

Artesian Resources

Aqua America

California Water

mean median

5.69%

4.76%

average of all means & medians:

5.60%

5.28%

5.08% 5.04% Average of the historical averages

Analysts' EPS Estimates*

American States Water
American Water Works
Aqua America
Artesian Resources
California Water
Conn. Water Service
Middlesex Water
SJW Corp.

Value Line	Line	Yahoo! Finance	Finance	Zacks
(7/20	(7/20/11)	(7/2:	(7/25/11)	(7/28/11)
2012-13†	2014-2016	2012 🕆	next 5 years	-1-4
LEWIS CONTRACTOR	3.45%	9.30%	5.50%	4.88%
	9.47%	8.65%	8.70%	8.69%
いた第二条第四条	13.46%	7.03%	%00.9	6.50%
6.30%	3.60%	12.47%	4.53%	3.60%
	11.93%	14.62%	%00.6	10.13%
10.11%	4.00%	%98'9	3.00%	4.00%
4.08%	3.00%	16.17%	3.00%	3.00%
議のまで達成	12.03%	9.30%	14.00%	14.60%
6.15%	6.00%	5.37%	6.00%	6.00%

*estimates are for the longest period estimated by analysts or are derived from available numeric estimates for such periods †2012-13 & 2014-2016 are averaged

‡ American States Water, California Water and SJW are through the end of 2012; all others are for the next 5 years, to 2016

	7.52% 8.06%	7.84%	8.28%	6.82% 6.00% 6.41%	8.28% 7.84% 8.06%	Value Line 7.99% 7.05% 7.52%	mean median average of mean & median
		7.52% 8.06%	7.52% 7.84%	6.41%	8.06%	7.52%	average of short- and long-term
7.99% 8.28% 7.05% 7.84% 7.52% 8.06%	7.99% 8.28% 7.05% 7.84%	7.99% 8.28%		Zacks	<u>Yahoo!</u>	Value Line	

Average of the averages of estima 7.

6.05%

Dividends Per Share ("DPS")

American States Water
American Water Works
Aqua America
Artesian Resources
California Water
Conn. Water Service
Middlesex Water
SJW Corp.

666	2000	2001		2003			2008	2009	2010
\$0.85	\$0.86	\$0.87	\$0.87	\$0.88	\$0.89		\$1.00	\$1.01	\$1.04
33						5	\$0.40	\$0.82	\$0.86
\$0.27	\$0.28	\$0.30	\$0.32	\$0.35			\$0.51	\$0.55	\$0.59
		\$0.49	\$0.52	\$0.53	\$0.55		\$0.71	\$0.72	\$0.75
\$0.54	\$0.55	\$0.56	\$0.56	\$0.56			\$0.59	\$0.59	\$0.60
\$0.79	\$0.79	\$0.80	\$0.81	\$0.83			\$0.88	\$0.90	\$0.92
\$0.60	\$0.61	\$0.62	\$0.63	\$0.65			\$0.70	\$0.71	\$0.72
\$0.40	\$0.41	\$0.43	\$0.46	\$0.49			\$0.65	\$0.66	\$0.68
		\$0.34	\$0.35	\$0.37			\$0.49	\$0.51	\$0.52

Year over Year Change Ratios for DPS

American Water Works

Conn. Water Service

Middlesex Water SJW Corp. York Water Co.

California Water

Artesian Resources

Aqua America

American States Water

	2010	1.03	1.05	1.07	1.04	1.02	1.02	1.01	1.03	1.02
	2009	1.01	2.05	1.08	1.01	1.00	1.02	1.01	1.02	1.04
	2008	1.04		1.06	1.08	1.02	1.01	1.01	1.07	1.02
	2007	1.05		1.09	1.08	1.00	1.01	1.01	1.07	1.07
	2006	1.01		1.10	1.05	1.02	1.01	1.01	1.08	1.07
	2005	1.01		1.08	1.05	1.00	1.01	1.02	1.04	1.08
	2004	1.01		1.06	1.04	1.02	1.01	1.02	1.04	1.05
0	2003	1.01		1.09	1.03	1.00	1.02	1.03	1.07	1.06
	2002	1.00		1.07		1.00	1.01	1.02	1.07	1.03
	2001	1.01		1.07		1.02	1.01	1.02	1.05	
	2000	1.01		1.04		1.02	1.00	1.02	1.03	

Source: Exhibit DHC-7

DPS Historical Summary

Geometric Means or Compound Annual

Connecticut Water Service American Water Works American States Water Artesian Resources California Water Middlesex Water York Water Co. Aqua America SJW Corp.

												average of all means & medians:	7800 6	7.7.7
	3-vr	07-10	2.70%		7.12%	4.35%	1.14%	1.88%	1.43%	3.69%	2.70%		3.13%	
Growth Rates	5-yr	05-10	2.93%		8.08%	5.28%	1.03%	1.60%	1.45%	5.11%	4.36%		3.73%	
)	10-yr	00-10	1.92%		7.74%		%28.0	1.54%	1.67%	5.19%	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		3.15%	
				. per :: 30				ده				•	mean	•

Arithmetic Means or Simple Averages

3.03%

2.70%

3.65%

1.80%

median

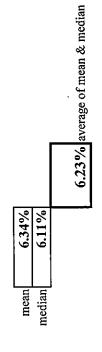
"arithmean" = arithmetic mean		Transact.						. 0.1		average of all means & medians:	2040%		
3-yr '07-'10	2.71%		7.12%	4.38%	1.14%	1.88%	1.43%	3.71%	2.71%		3.14%	2.71%	i
5-yr '05-'10	2.95%		8.09%	2.30%	1.03%	1.60%	1.45%	5.14%	4.39%		3.74%	3.67%	
10-yr '00-'10	1.93%		7.75%	外来看外	%88.0	1.54%	1.67%	5.21%			3.16%	1.80%	
	American States Water	American Water Works	Aqua America	Artesian Resources	California Water	Connecticut Water Service	Middlesex Water	SJW Corp.	York Water Co.		mean	median	

3.03% Average of the historical averages

Analysts' DPS Estimates

American States Water American Water Works Aqua America Artesian Resources California Water Connecticut Water Service Middlesex Water SJW Corp.	TOTA WAREI CO.
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<u>Value Line</u> 2014-2016	6.11%	7.29%	8.30%	none	4.50%	попе	none	5.49%	none



4.63%

Sales/Revenues

American States Water	American Water Works	Aqua America	Artesian Resources	California Water	Connecticut Water Service	Middlesex Water	SJW Corp.	York Water Co.
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1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
\$173.40	\$184.00	\$197.50	\$209.20	\$212.70	\$228.00	\$236.20	\$268.60	\$301.40	\$318.70	\$361.00	\$398.90
								4.6	\$2,336.90	\$2,440.70	\$2,710.00
\$257.30	\$275.50	\$307.30	\$322.00	\$367.20	\$442.00	\$496.80	05.883	\$602.50	\$627.00	\$670.50	\$726.10
\$26.80	\$27.60	\$32.00	\$34.60	\$36.30	\$39.60			\$52.50	\$56.20	\$60.90	\$64.90
\$206.40	\$244.80	\$246.80	\$263.20	\$277.10	\$315.60	\$320.70		\$367.10		\$449.50	\$460.40
\$42.60	\$41.50	\$45.40	\$45.80	ĺ				\$59.00	\$61.30	\$59.40	\$66.40
\$53.50	\$54.50	\$59.60	\$61.90	\$64.10	\$71.00		\$81.10	\$86.10	\$91.00	\$91.20	\$102.70
\$117.00	\$123.20	\$136.10	\$145.70	\$149.70	\$166.90	\$180.10	\$189.20	\$206.60	\$220.30	\$216.10	\$215.60
	\$18.50	\$19.40	\$19.60	\$20.90	\$22.50		\$28.70	\$31.40	\$32.80	\$37.00	\$39.00

Year over Year Change Ratios for Sales/Revenues

American States Water
American Water Works
Aqua America
Artesian Resources
California Water
Connecticut Water Service
Middlesex Water
SJW Corp.

2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
1.06	1.07	1.06	1.02	1.07	1.04	1.14	1.12	1.06	1.13	1.10
									1.04	1.11
1.07	1.12	1.05	1.14	1.20	1.12	1.07	1.13	1.04	1.07	1.08
1.03	1.16	1.08	1.05	1.09	1.14	1.04	1.11	1.07	1.08	1.07
1.19	1.01	1.07	1.05	1.14	1.02	1.04	1.10	1.12	1.10	1.02
76.0	1.09	1.01	1.03	1.03	0.98	0.99	1.26	1.04	0.97	1.12
1.02	1.09	1.04	1.04	11.1	1.05	1.09	1.06	1.06	1.00	1.13
1.05	1.10	1.07	1.03	1.11	1.08	1.05	1.09	1.07	0.98	1.00
	1.05	1.01	1.07	1.08	61.1	1.07	1.09	1.04	1.13	1.05

Source: Exhibit DHC-7

Sales/Revenue Historical Summary

Annual Growth Rates

Connecticut Water Service American Water Works American States Water Artesian Resources California Water Middlesex Water York Water Co. Aqua America SJW Corp.

Geometric Means or Compound

										average of all means & medians		
										average of all	7 08%	P 22
3-yr	01-10	9.79%	6.42%	7.32%	7.84%	4.02%	6.05%	1.43%	7.49%		6.30%	6.87%
5-yr	105-110	11.05%	7.89%	7.46%	7.50%	6.93%	%09'9	3.66%	7.79%		7.36%	7.48%
10-yr	100-110	8.04%	10.18%	8.93%	6.52%	4.81%	6.54%	2.76%	7.74%		7.32%	7.14%

												average of all means & medians:		
												average o	7 4 50/	9/61.7
		3-yr	107-110	9.84%	6.43%	7.33%	7.92%	4.19%	6.17%	1.50%	7.56%		6.37%	6.88%
l	Averages	5-yr	02-10	11.09%	7.92%	7.48%	7.56%	7.42%	%89.9	3.75%	7.83%		7.47%	7.52%
		10-yr	100-110	8.12%	10.27%	8.99%	%09'9	5.11%	%09'9	5.84%	7.85%		7.42%	7.23%

Connecticut Water Service

Middlesex Water

York Water Co.

SJW Corp.

Artesian Resources

Aqua America

California Water

American Water Works

American States Water

Arithmetic Means or Simple

Average of the historical averages

Analysts' Sales/Revenue Estimates*

	<u>Value Line</u> 2014-2016	Zacks	Yahoo! Finance 2012
American States Water	8.16%	10.58%	4.40%
American Water Works	7.58%		5.20%
Aqua America	8.63%	7.56%	6.30%
Artesian Resources	Marie Control of the	7.50%	6.10%
California Water	10.36%	8.84%	4,20%
Connecticut Water Service	A Company of the Comp	8.07%	4.20%
Middlesex Water		5.36%	4.70%
SJW Corp.	6.90%	3.22%	6.20%
York Water Co.		8.17%	4.20%

2.06%	4.70%
7.41%	7.82%
8.93%	8.63%
mean	median

4.70%	4.88%	7.09%
7.82%	7.61%	timates
8.63%	8.78%	average of all estimates
median	average of the mean and median	

^{*}information downloaded on same dates as EPS data, Exhibit DHC-3

Average of the historical and estimates averag

Book Value Per Share ("BVPS")

American States Water
American Water Works
Aqua America
Artesian Resources
California Water
Connecticut Water Service
Middlesex Water
SJW Corp.

1999	2000	2001	2002	2003		2005	2006		2008	2009	2010
\$11.82	5/3	\$13.22	\$14.05	\$13.97	\$15.01	\$15.72	\$16.64	\$17.53	\$17.95	\$19.39	\$20.26
					を変える				\$25.64	\$22.91	\$23.59
\$3.42	\$3.85	\$4.15	\$4.36	\$5.34	\$5.89	\$6.30	\$6.98		\$7.82	\$8.12	\$8.51
			\$9.65	\$9.01	\$9.26	\$9.60	\$10.15	\$11.66	\$11.86	\$12.15	\$12.44
\$6.71	\$6.45	\$6.48	\$6.56	\$7.22	\$7.83	\$7.90	\$9.07		\$9.72	\$10.13	\$10.45
\$8.61	\$8.92	\$9.25	\$10.06	\$10.46	\$10.94	\$11.52	\$11.60		\$12.23	\$12.67	\$13.05
\$6.95	\$6.98	\$7.11	\$7.39	\$7.60	\$8.02	\$8.26	\$9.52		\$10.03	\$10.33	\$11.13
\$7.88	\$7.90	\$8.17	\$8.40	\$9.11	\$10.11	\$10.72	\$12.48		\$13.99	\$13.66	\$13.75
		\$3.79	\$3.90	\$4,06	\$4.65	\$4.85	\$5.84		\$6.14	\$6.92	\$7.19

Year over Year Change Ratios for BVPS

American States Water
American Water Works
Aqua America
Artesian Resources
California Water
Connecticut Water Service
Middlesex Water
SJW Corp.

2010	1.04	1.03	1.05	1.02	1.03	1.03	1.08	1.01	1.04
2009	1.08	0.89	1.04	1.02	1.04	1.04	1.03	0.98	1.13
2008	1.02		1.07	1.02	1.05	1.02	1.00	1.08	1.03
2007	1.05		1.05	1.15	1.02	1.03	1.06	1.03	1.02
2006	1.06		1.10	1.06	1.15	1.01	1.15	1.16	1.20
2005	1.05		1.07	1.04	1.01	1.05	1.03	1.06	1.04
2004	1.07		1.10	1.03	1.08	1.05	1.06	1.11	1.15
2003	66.0		1.22	0.93	1.10	1.04	1.03	1.08	1.04
2002	1.06		1.05		1.01	1.09	1.04	1.03	1.03
2001	1.04		1.08		1.00	1.04	1.02	1.03	
2000	1.08		1.13		96.0	1.04	1.00	1.00	

BVPS Historical Summary

American States Water
American Water Works
Aqua America
Artesian Resources*
California Water
Conn. Water Service
Middlesex Water
SJW Corp.

										average of all means & medians:
Compound ates	$\frac{3-yr}{07-10}$	4.94%	5.15%	2.18%	4.15%	2.98%	3.46%	2.15%	6.39%	
Geometric Means, a.k.a. Compound Annual Growth Rates	5- <u>yr</u> '05-'10	5.21%	6.20%	5.32%	5.75%	2.53%	6.15%	5.10%	8.19%	
Geometric Ann	$\frac{10-yr}{900-10}$	4.75%	8.25%		4.94%	3.88%	4.78%	5.70%		

4.84%

3.93%

5.56%

5.38%

median

mean

										average of all means & medians:	
ı	3- <u>VI</u>	4.97%	5.16%	2.18%	4.15%	2.98%	3.51%	2.25%	6.48%		70707
Averages	5- <u>vr</u>	5.22%	6.22%	5.43%	5.85%	2.53%	6.27%	5.31%	8.42%		7077 3
	10-yr	4.78%	8.37%		5.04%	3.90%	4.85%	5.82%			7077 3

4.88%	verages	Average of the historical averages	Average of th	Ì
	4.74 /0	3.83%	5.64%	.94%
	1000	3.96%	2.66%	.46%

median

mean

Analysts' BVPS Estimates

2.05%

Value Line 2014-2016 7.75%

4.89%

none

none

American States Water
American Water Works
Aqua America
Artesian Resources
California Water
Connecticut Water
Middlesex Water
SJW Corp.

	%
	4.81%
	ব

9.35%

none

4.81%

median

mean

Average of mean and median

4.88%

Average of the historical and estimates averages

AW	ER.	STAT	<u>res</u>	<u>wat</u>	ER	IYSE-A	WR P	ECENT RICE	35.0	5 P/E RATI	o 17.	5 (Traili Medi	ng: 16,5) an: 22.0)	RELATIVI P/E RATI	ā 1.0	9 DIV'D	3.2	%	ALU LINE	Ē	
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SAFET	_			LEGE	NDS								Walter Look 15	****					2014	2015	
TECHN	ICAL 3	Lowered	7/22/11	di Re	vided by (n	ends p sh teresi Rate e Strength	-					-	4	4. A							128 96
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to Buy to Sell	53 47	59 51	51 48	Percent shares	8 -	ne O	1			الباليات						1111		1 yr. 3 yr.	7.8 8.4	35.8 51.3	F
Hld's(000)	11195	11086	11214	traded	4 -	Middlin		Harris Harri										5 yr.	11.8	50.6	
1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	_		UB. LLC	
11.03	11.37 1.75	11.44 1.85	11.02 2.04	12.91 2.26	12.17 2.20	13.06 2.53	13.78 2.54	13.98 2.08	13.61	14.06 2.64	15.76 2.89	17.49 3.31	18.42 3.37	19,48 3,40	21.41 4.23	21.85 4.10	22.55 4.30	Revenue	s persit ow" pers	-6	25.9 4.81
1.03	1,13	1.04	1.08	1.19	1.28	1.35	1.34	.78	1.05	1.32	1.33	1,62	1.55	1.62	2.22	2.00	2.15	Earnings			2.5
.81	.82	.83	.84	.85	.86	.87	.87	.88	.89	.90	.91	.96	1.00	1,01	1.04	1.10		Div'd De	ci'd pers	h Be	1.2
2.19 10.29	2.40 11.01	2.58 11.24	3.11 11.48	4.30 11.82	3.03 12.74	3.18 13.22	2.68 14.05	3.76 13.97	5.03	4.24 15.72	3.91	2.89	4.45	4.18	4.24	4.10		Cap'l Sp			4.7
11.77	13.33	13.44	13.44	13.44	15.12	15.12	15.18	15.21	15.01 16.75	16.80	16.64 17.05	17.53 17.23	17.95 17.30	19.39 18.53	20.26 18.63	20.00 19.00	20.50 19.50	Book Val			21.7
11.6	12.6	14.5	15.5	17.1	15.9	16.7	18.3	31.9	23.2	21.9	27.7	24.0	22.6	21.2	15.7	Bold figt		Avg Ann			19.1
.78	.79	.84	.81	.97	1.03	.86	1.00	1.82	1.23	1.17	1.50	1.27	1.36	1,41	1.01	Value estim		Relative			1.2
6.7%	5.8%	5.5% TURE a:	5.0%	4.2%	4.2%	3.9%	3.6%	3.5%	3.6%	3.1%	2.5%	2.5%	2.9%	2.9%	3.0%			Avg Ann		ield	2.7%
				/11 /rs \$296.8	8 mill,	197.5 20.4	209.2 20.3	212.7 11.9	228.0 16.5	236.2 22.5	268.6 23.1	301,4 28.0	318.7 26.8	361,0 29.5	398,9 41,4	415 38.0		Revenue Net Profi			52 50.
	: \$299.8 r	nill. L' ed: 4.6x; (t \$23.0 m	vill.	43.0%	38.9%	43.5%	37.4%	47.0%	40.5%	42.6%	37.8%	38.9%	43.2%	43.0%		Income T			40.0%
	e: 4.1x)	5U. 4.QX. (Oral III(e)	(44% of	Cap'l)						12.2%	8.5%	6.9%	3.2%	5.8%	5.0%		AFUDC 9			5,0%
29289	Uncanil	alized: A	nnual ren	ntals \$3.3	mill	54.9% 44.7%	52.0% 48.0%	52.0% 48.0%	47.7% 52.3%	50.4% 49.6%	48.6% 51.4%	46.9% 53.1%	46.2% 53.8%	45.9% 54.1%	44.3% 55.7%	45.0% 55.0%		Long-Ter			44.0%
	-			naiş yo.ş	111111	447.6	444.4	442.3	480.4	532.5	551.6	569.4	577.0	665.0	677.4	690		Common Total Cap			56.0% 785
ension	Assets	12/10 \$9 O	0.2 mill. blig. \$11	IIIm 8.8	- 1	539.8	563.3	602.3	664.2	713.2	750.6	776.4	825.3	866.4	855.0	900	940	Net Plant		"	107
Pfd Sto	ck None.	·	ang. vii	0.0 111		6.1%	6.5%	4.6%	5.2%	5.4%	6.0%	6.7%	6.4%	5.9%	7.6%	7.0%		Return or			8.0%
Commo	n Stock.	18,662,1°	15 shs.		1	10.1% 10.1%	9.5% 9.5%	5.6% 5.6%	6.6% 6.6%	8.5% 8.5%	8.1% 8.1%	9.3% 9.3%	8.6% 8.6%	8.2% 8.2%	11.0% 11.0%	10.0% 10.0%		Return or Return or		- :	11.5% 11.5%
as of 5/4	\$/11				İ	3,6%	3.3%	NMF	1.0%	2.8%	2.7%	3.9%	3.1%	3.2%	5.8%	4.5%		Retained			5.5%
	NT POSI	650 milli	on (Sma 2009		3/31/11	65%	65%	113%	84%	67%	67%	58%	64%	61%	47%	55%	53%	Ali Div'ds	to Net P	rof	52%
(SMI	L)	TION 2			- 1							as a l		ers in th	ne city of	Big Be	ar Lake	and in a	reas of	San Ber	nardin
Cash A Other	ssets	1	1.7 94.3 2	4.2 200.8	2.4 201.8							n State				e city of Big Bear Lake and in areas of San Bernardino Sold Chaparral City Water of Arizona (6/11). Has 703 em- Officers & directors own 2.9% of common stock (4/11					
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Debt Dı			18.1	36.2 61.4	61.3							nties. The 23,250 c						Foothill			Dimas
Other Current	Liab.		47.7 99.7	<u>81.2</u> 178.8	91.8							<u> </u>							~~~		+-
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	L RATES			t Est'd		year	earr	ings	fore	cast	for A	meri	can	is exp	pected						
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aming	ds alue	2.0% 5.0% ERLY RE\	6 2.5 6 5.0		.5% 1.5% 1.0% 2.0% Full	costs	c. The speci	rens	on is y thos	incro e asso	:ascd :ciated	opera l with s (ASI	ting the	try is	s capi strapp	tal-in ed. I	tensiv nfrast	ructui	d Am re cos	ts are	n is e on

Such expenses are likely to remain high, and we've thus trimmed our 2011 earnings by a dime, to \$2.00 a share, representing an 11% dip from the prior year's tally.

The aforementioned initiative ought to help better position the company-longer term. Although American has been on the receiving end of favorable de-cisions of late, that has not always been the case and the climate could change at the drop of a hat. ASUS is far less regulated than the company's traditional businesses and offers healthy upside in our opinion. Military contracts could be a much-needed catalyst for earnings growth going forward. That said, the core of the company will undoubtedly be heavily regulated, so potential investors are advised to stay abreast of the developments surthe age and condition of many water systems. American recently sold its Chaparral City subsidiary for \$29 million, but the proceeds are just a drop in the bucket. It will need to go out on the open market and issue stock and/or debt to foot the bill. Unfortunately, such activities come at a price, and will dilute any potential gains.

We recommend that most investors

look elsewhere. AWR lacks price appreciation potential for the coming six to 12 months as well as the next 3- to 5-year pull, given the company's capital restraints. Likewise, we believe that the income component may lose some of its luster longer term, when compared to other utility offerings, although American

recently upped its quarterly payout.

Andre J. Costanza July 22, 2011

280 (A) Primary earnings. Excludes nonrecurring gains/(losses): '04, 14¢; '05, 25¢; '06, 6¢; '08, (27¢); '10, (44¢) '11, 3¢. Next earnings report due early August. Quarterly egs. may not add

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Jun.30 Sep.30 Dec.3

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EARNINGS PER SHARE A

Mar.31 Jun. 30 Sep. 30 Dec. 3

QUARTERLY DIVIDENDS PAID B.

103.7

due to rounding.
(B) Dividends historically paid in early March June, September, and December. ■ Div'd reinvestment plan available. (C) In millions, adjusted for split.

Company's Financial Strength Stock's Price Stability Price Growth Persistence B++ 85 65 85 Earnings Predictability

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				itals \$25.	7 milî.	;	•		••	••	56.1%	50.9%	53.1%	56.9%	56.8%	56.5%	56.5%	Long-Ter	m Debt R	latio	56.5
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	Assets	49	99.1 5	534.3	305.5	services	to over	15 million	n people	in over 3	0 states	and Cana	ada. Its	employees. Depreciation rate, 2.5% in '10. BlackRock, Inc., own 6.9% of the common stock outstanding. Off. & dir, own less that							
ccts P	ayable le	17	73.6	199.2 44.8	132.7 335.7							military ated ope		s 1%. President & CEO; Jeffrey Sterba, Chairman; George Macket							
Other Current	Liab.	60	95.2 07.4 - 7	30.5 774.5 1	666.5 1134.9	made u	p over 8	89% of 2	010 reve	nues. N	ew Jerse	ey is its	biggest	s zie Address: 1025 Laurel Oak Road Moorbees N.I. 08043 Tol						, Tei	
ix. Cho	. Cov.	21	10% 2	37%	250%							inues		declir	ne in	the	opera	ting e	efficie	ncy i	ati
	∟RATES (persh)	Past 10 Yrs.	Pas 5 Yrs	t Est'd	'08-'10 4-'16							ion s		(mair	itenan	ce ex	pense	es to	reven	ues).	We
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Cal-			ENUES (\$		Full	asset	s, and	i the o	livesti	ture (of the	regula	ated	volun	ne. It	also	receiv	ved a	wards	in V	Nes
				Dec. 31		water	rand	wast	ewate	r ope	ration	ns in	Ari-	Virgi	nia an	d Tex	as du	ring t	he Ju	ine in	iter
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010	588.1	671.2	786.9	664.5	2710.7	tions	in Ol	nio for	· Aqua	ı Ame	rica's	regula	ated	single	-digit	clip	in 20)12, v	∕ith t	he be	ette
011	610.9 650	705 750	810 865	724.1 760	2850	busir	iess ir	ı New	York.			-		regul	atory	clim	ate (offsett	ing	finan	cins

We believe that these moves, on balance, should yield some much-needed cash. The value of afforementioned divestitures is roughly \$470 million, and that excludes the agreement to swap its regulated business in Ohio (this deal should net about \$50 million for American Water). The added cash ought to support infrastructure expenditures and more strategic expansion in the coming years.

Profit growth ought to persist at a healthy clip for the utility. American earned \$0.24 a share during the first quarter (excluding discontinued operations) driven by tions), driven by a one-percentage-point

single-digit clip in 2012, with the better regulatory climate offsetting financing

American Water remains in good shape for the long haul. A reshuffling of the company's operations ought to improve its bottom-line prospects over the pull to 2014-2016. Declines in residential water usage should slow, and we look for more growth of the company's commercial and

industrial water segments.
The stock is a Timely selection, but does not stand out for price appreciation potential out to 2014-2016. It should be noted, however, that our projec-

tions do not account for a divestiture yet.

Andre J. Costanza July 22, 2011

(A) Diluted earnings. Excludes nonrecurring gains (losses): '08, (\$4.62); '09, (\$2.63). Discontinued operations: '05, (4¢); '11, 1¢.

Next earnings report due early August. (B) Dividends to be paid in February, May, August. (C) Includes intangibles. In 2010: \$1.251 billion, \$7.15/share.

.20

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.22

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.28 .32 .42

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,49

QUARTERLY DIVIDENDS PAID 9=

Mar.31 Jun.30 Sep.30 Dec.31

EARNINGS PER SHARE A

Mar.31 Jun. 30 Sep. 30 Dec. 31

865

.55 .52 .71 .75

.79

.20

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760

.23 .21 .23

.26

.28

.21

.22

3025

Full Year

1.10

1.25

1.53

1.70

1.80

Full

Year

.82

.86

Company's Financial Strength Stock's Price Stability Price Growth Persistence Earnings Predictability NMF

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AQUA AMER	RICA	NYSE	E-WIR		R	ECENT RICE	22.3	9 P/E RATI	۰ 21 .	3 (Traili Medi	ng: 24.1 an: 25.0	RELATIV P/E RATI	E 1.3	3 DIV'D	2.8	3%	/ALU LINE		
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1.84 1.86 2.02	2.09	2.41	2.46	2.70	2.85	2.97	3,48	3.85	4.03	4.52	4.63	4.91	5.26	5.55	5.85		es per sh		6.80
.47 .50 .56 .29 .30 .34	.61	.72	.76	.86	.94	.96	1.09	1.21	1.26	1.37	1.42	1.61	1.78	1,95	2.05		low" per :		2.40
.29 .30 .34 . .22 .23 .24	.40 .26	.42 .27	.47 .28	.51	.54 .32	.57 .35	.64	.71 .40	.70 .44	.71 .48	.73 .51	.55	.90 .59	1.05 .62			spersh. ecl'dpers	,	1.40 .78
.52 .48 .58	.82	.90	1.16	1.09	1.20	1.32	1.54	1.84	2.05	1.79	1.98	2.08	2.37	2.30		Cap'l Sp	ending p	er sh	2.50
2.46 2.69 2.84 63.74 65.75 67.47	3.21 72.20	3.42 106.80	3.85 111.82	4.15	4.36	5.34 123.45	5.89 127.18	6.30	6,96 132,33	7.32	7.82	8.12 136.49	8.51 137.97	8.95	9.40		lue per si		11.05
12.0 15.6 17.8	22.5	21.2	18.2	23.6	113.19 23.6	24.5	25.1	128.97 31.8	34.7	32.0	135.37	23.1	21.1	.1 Bold figures are AVG			n Shs Out	•	142.90 21.0
.80 .98 1.03	1.17	1.21	1.18	1.21	1.29	1.40	1.33	1.69	1.87	1.70	1.50	1.54	1.36	6 Value Line Relative			P/E Ratio		1.40
6.2% 4.9% 3.9%	2.9%	3.0%	3.3%	2.5%	2.5%	2.5%	2.3%	1.8%	1.8%	2.1%	2.8%	3.1%	3.1%	estimates Avg			Avg Ann'l Div'd Yield		
CAPITAL STRUCTURE as Total Debt \$1558.5 mill. Di			mill.	307.3 58.5	322.0 62.7	367.2 67.3	442.0 80.0	496.8 91.2	533.5 92.0	602.5 95.0	627.0 97.9	670.5	726.1 124.0				Revenues (\$mill) Net Profit (\$mill)		
LT Debt \$1530.1 mill. LT	l'interest	t \$68.9 m	nill.	39.3%	38.5%	39.3%	39.4%	38.4%	39.6%	38.9%	39.7%	39.4%	39.2%	40.0%		Income		,	40.0%
(LT interest earned: 4.5x; to 4.5x)	otal intere	est cover 56% of										2.9%	3.1%	2.5%			AFUDC % to Net Profit		1.5%
Pension Assets-12/10 \$1	59.2 mill			52.2% 47.7%	54.2% 45.8%	51.4% 48.6%	50.0% 50.0%	52.0% 48.0%	51.6% 48.4%	55.4% 44.6%	54.1% 45.9%	55.6% 44.4%	56.6% 43.4%	55.0% 45.0%		, -	rm Debt F n Equity F		47.0% 53.0%
		ilig. \$234	.9 mili.	990,4	1076.2	1355.7	1497.3	1690.4	1904.4	2191.4	2306.6	2495.5	2706.2	2765			pital (\$mi		3000
Pfd Stock None Common Stock 138,217,1	191 share	es		1368.1	1490.8	1824.3	2069.8	2280.0	2506.0	2792.8	2997.4	3227.3	3469.3	3630		Net Plan			4320
as of 4/27/11				7.8% 12.3%	7.6% 12.7%	6.4% 10.2%	6.7% 10.7%	6.9% 11.2%	6.4% 10.0%	5.9% 9.7%	5.7% 9.3%	5.6% 9.4%	5.9% 10.6%	6.5% 11.5%	7.0% 11.5%		n Total Ca n Shr. Eq	. ,	8.0% 12.5%
MARKET CAP: \$3.1 billio CURRENT POSITION 2			3/31/11	12.4%	12.7%	10.2%	10.7%	11.2%	10.0%	9.7%	9.3%	9.4%	10.6%	11.5%			n Com E		12.5%
(\$MILL.)	21.9			5.1%	5.2%	4.2%	4.6%	4.9%	3.7%	3.2%	2.8%	2.7%	3.7%	5.0%			to Com I		5.5%
Receivables 7	78.7 9.5	5.9 85.9 9.2	7.3 79.1 10.9	59%	59%	59%	57%	56%	63%	67%	70%	72%	65%	59%	60%		s to Net P		56%
Other	<u>11.5</u> _	44.4	59.6		ESS: Aqı ıstewater									pply reve & other,					
Accts Payable 5	57.9	145.4 45.3	156.9 29.5 28.4		n Pennsy									tock (4/1					
Debt Due 8	37.0	28.5 149.9	28.4 151.4		Florida, n-water l									e8enedic ster Aven					
Current Liab. 20	77.0	223.7	209.3		Acquired									-1400. In					
Fix. Chg. Cov. 34	16% 2	290%	306%		a An									e bott					
ANNUAL RATES Past		Est'd			very rate							going forward with its plans to file in							
of change (per sh) 10 Yrs. Revenues 8.0%	5 Yrs 6 7.5	5, 10°	14-'16 5.5%		iderab							about seven states, including Pennsylva- nia, New Jersey, Ohio, Illinois, and Texas.							
"Cash Flow" 8.5% Earnings 6.5%	7.5 6 8.0 6 4.5 6 8.0)% 8 5% 10	3.0% 0.5%		for th			. 41		£_		Thus far, Aqua America has received ap-							
Earnings 6.5% Dividends 7.5% Book Value 9.0%	6 8.0 6 7.0)% <i>E</i>	5.5% 3.0% 5.5% 5.5% 5.0%		ansio: compa		_	_			_	· · · · · · · · · · · · · · · · · · ·							
Cal- QUARTERLY REV			Full	com	leted	its pı	irchas	e of A	merio	an W	ater	The company has solid long-term							
endar Mar.31 Jun.30	Sep.30		Year	Work	cs Cor isition	mpany	y's Te:	xas o	perati	ons. I	l his	prospects. Given Aqua America's aggressive expansion plans, the company should							
2008 139.3 151.0		159.6	627.0		a Ame							considerably benefit from acquisition							
		167.9 179.3	670.5 726.1	faste	st gr	owing	secti	ors. T	The \$	6 mi	llion	driven growth, which should more than offset the slow organic growth it is ex							
		188.7	770		saction			otal o											

transaction added a total of 51 water and five waste water systems, which serve approximately 16,000 people. The new unit will operate out of Aqua's Houston office, and the expanded subsidiary will cover a number of counties in the area including Brazonia, Harris, Liberty, and Matagorda. With the completion of this acquisition, Aqua America has grown its Texas customer base by about 50% since 2003, when it first entered the market. The company is planning a total of 15-20 acquisitions for the year, with future purchases planned in Pennsylvania, Texas, North Carolina, and Virginia.

Rate rulings should also play a role in

offset the slow organic growth it is experiencing due to the tepid economy. Elsewhere, increased drilling of gas in the Marcellus Shale remains an exciting prospect, with the expansion of water sales to trucks in the region progressing on schedule. These factors, combined with likely favorable rate rulings, should provide a lift to revenues and earnings for the 2014-2016 period.

Investors should find this issue of interest. The stock's dividend yield is well above the industry average, and the company has a long history of steady payout increases.

Sahana Zutshi

July 22, 2011

(A) Diluted egs. Excl. nonrec. gains (losses):
'99, (11¢); '00, 2¢; '01, 2¢; '02, 5¢; '03, 4¢.
Excl. gain from disc. operations: '96, 2¢. Earnings may not add due to rounding. Next earn-

171.3 190

.11

.14 .16

.19

.20

Mar.31

.115

.125

.135

.145

.155

200

230

.26

.25 .32 .34

.37

Jun.30 Sep.30 Dec.31

.125

.125

.135

.145

EARNINGS PER SHARE A

Mar.31 Jun.30 Sep.30 Dec.31

QUARTERLY DIVIDENDS PAID B =

.19 .22 .24

.25

.115

.125

.135

.145

.155

200

.19

.19 .20 .28

.28

.125

.135

.145

.155

820

Full

Year

.77

90 1.05

Full

Year

.55

.59

2012

Cal-

endar

2008

2009

2010

2011

2012

Cal-

endar

2007

2008

2009

2010

2011

(C) in millions, adjusted for stock splits.

Company's Financial Strength Stock's Price Stability B+ 100 70 100 Price Growth Persistence Earnings Predictability

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ARTESIAN RES.				CENT 19.			ERATIO 1.19			NE
RANKS	19.83 13.08	20.04 15.18	22.62 17.20	22.33 17.90	20.67 18.26	19.31 13.00	18.73 12.81	19.59 16.43	19.99 17.69	Hig Low
PERFORMANCE 3 Average		ENDS os Mov Avg	11111111			1,100	l sa i			
Technical 3 Average		ice Strength	 	1111111	1	111		 <u> </u>		18 13
SAFETY 2 Above Average	3-for-2 split	7/06 ticales recession				3				13
BETA .60 (1.00 = Market)			•••••				2) y.]	8
	ļ			<u> </u>	• • • • • • • • • • • • • • • • • • • •	7	7			5
Financial Strength B+								•••		4
Price Stability 100					<u> </u>					2
Price Growth Persistence 45					ļ		l II.	!	1	
Earnings Predictability 90					-	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1		350
Lattings Fredictability 50	11111	بمناليب			loo Haa		$\ \frac{1}{1} + $	╏ ┯╏╅╂╂╂╂		VOL. (Ihous
© VALUE LINE PUBLISHING LLC	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012/2013
SALES PER SH	6.20	6.67	7.52	7.77	7.20	7.59	8.11	8.48	-	
"CASH FLOW" PER SH EARNINGS PER SH	1.28 .64	1.42 .72	1.56 .81	1.75 .97	1.57	1.65 .86	1.84 .97	1.92 1.00	1.00 A,B	1.13 ^C /NA
DIV'DS DECL'D PER SH	.53	.55	.58	.61	.66	.71	.72	.75	- 7.00	1.13 /NA
CAP'L SPENDING PER SH	4.20	4.82	3.35	5.08	3.66	6.09	2.32	2.57	-	
BOOK VALUE PER SH COMMON SHS OUTST'G (MILL)	9.01 5.85	9.26 5.93	9.60	10.15 6.09	11.66 7.30	11.8 6 7.40	12.15 7.51	12.44 7.65		
AVG ANN'L P/E RATIO	24.7	25.4	24.2	20.3	21.5	20.1	16.4	18.2	19.1	16.9/NA
RELATIVE P/E RATIO	1.41	1.34	1.28	1.10	1.14	1.21	1.09	1.16	-	
AVG ANN'L DIV'D YIELD SALES (\$MILL)	3.4% 36.3	3.0% 39.6	2.9% 45.3	3.1% 47.3	3.4% 52.5	4.1% 56.2	4.5% 60.9	4.1% 64.9		Bold figures
OPERATING MARGIN			100.0%	45.6%	45.6%	45.1%	46.9%	46.5%		are consensus
DEPRECIATION (\$MILL)	3.6	4.0	4.4	4.6	5.2	5.8	6.6	7.0	-	earnings
NET PROFIT (\$MILL) INCOME TAX RATE	37.9%	4.4 39.6%	5.0 39.9%	6.1 39.0%	6.3 39.8%	6.4 40.8%	7.3 40.1%	7.6 40.0%	-	estimates and, using the
NET PROFIT MARGIN	10.8%	11.1%	11.1%	12.8%	11.9%	11.4%	11.9%	11.7%	_	recent prices,
WORKING CAP'L (\$MILL)	d10.5	d8.7	d1.8	d8.8	2.5	d20.9	d23.3	d27.9	-	P/E ratios.
LONG-TERM DEBT (\$MILL) SHR. EQUITY (\$MILL)	80.6 52.7	82.4 54.9	92.4 57.8	92.1 61.8	91.8 85.1	107.6 87.8	106.0 91.2	105.1 95.1		
RETURN ON TOTAL CAP'L	4.5%	5.1%	5.3%	5.8%	5.3%	4.7%	5.2%	5.6%		
RETURN ON SHR. EQUITY	7.4%	8.0%	8.7%	9.8%	7.4%	7.3%	8.0%	8.0%		
RETAINED TO COM EQ ALL DIV'DS TO NET PROF	1.4% 81%	2.1% 74%	2.7% 69%	3.8% 61%	2.1% 71%	1.4% 81%	2.1% 74%	2.0% 75%	_	
ANo. of analysts changing earn, est, in I									nalysts' estimate	s.
ANNUAL RATES		ASSETS (\$m	.111.) 2/	009 2010	3/31/11		INDU	STRY: Wa	ter Utility	
of change (per share) 5 Yrs.	1 Yr.	Cash Assets	iii.) 20	.5 .2	.3				<u> </u>	
Sales 3.5% "Cash Flow" 5.0%	4.5% 4.0%	Receivables Inventory		9.0 5.1 1.2 1.2	8.2 1.3					on, through its
Earnings 5.5%	3.0%	Other		2.5 7.5	2.0					l other services distributes and
Book Value 5.5%	4.5% 2.5%	Current Asse	ts 1	3.2 14.0	11.8					nd private fire
Fiscal QUARTERLY SALES (\$	mill.) Full	Property, Pla				protection,	to resident	al, comme	rcial, indus	trial, municipal
Year 1Q 2Q 3Q	4Q Year	& Equip, a Accum Depre	t cost 40	3.0 414.6 4.9 69.2						of Delaware,
12/31/09 13.9 15.4 16.1	15.5 60.9	Net Property	33	8,1 345.4	350.7					les wastewater is entered into
12/31/10 15.0 16.0 18.0 12/31/11 14.8	15.9 64.9	Other Total Assets		7.6 12.1 8.9 371.5	7.8 370.3					services in the
12/31/12		1		2, 1. 3		state of M	aryland. In	addition,	Artesian pro	ovides contract
Fiscal EARNINGS PER SHA		LIABILITIES Accts Payable		3.7 3.4	3.6					l sewer service
Year 1Q 2Q 3Q	4Q Year	Debt Due	2	7.7 30.6	27.6					nt services, and vices. Artesian
12/31/08 .13 .21 .35 12/31/09 .22 .27 .28	.17 .86 .20 .97	Other Current Liab		5.1 7.9 6.5 41.9	<u>7.0</u> 38.2					Artesian Water
12/31/10 .22 .24 .38	.16 1.00	1				Company,	Inc., Artesi	an Water P	ennsylvania	i, Inc., Artesian
12/31/11 .13 .24 .39	.22	LONG TERM	DEBT AND E	OUITY						Management,
12/31/12 QUARTERLY DIVIDENDS	PAID FOR	as of 3/31		QUIL I						ind three other O. & President:
endar 1Q 2Q 3Q	PAID Full 4Q Year	 Total Debt \$	134.5 mill.	Due in	5 Yrs. NA					d., Newark, DE
2008 .172 .178 .178	.178 .71	LT Debt \$100	5.9 mil).			19702.	Tel.:	302	453-6900.	
2009 .178 .178 .178	.187 .72	Ī	p. Leases NA		% of Cap'l)	http://wwv	v.artesianwa	ter.com.		W.T.
2010 .187 .188 .188 2011 .189 .19	.189 .75	Leases, Unc	apitalized Ann					July 22, 2	2011	
		Pension Lial	oility \$.5 mill. in	'10 vs. \$.7 mill.	în '09					
INSTITUTIONAL DECISIO 3Q'10 4Q'10		Pfd Stock No	ne	Pfd Div'd	Paid None	TOTAL SH	IAREHOLD			ation as of 6/30/2011
3Q'10 4Q'10 to Buy 17 23	24					2 Ma-	G Man		•	
to Sell 20 21	19	Common Stor	ck 7,665,000 sha		7% of Cap'l)	3 Mos.	6 Mos.	1 Yr.	3 Yrs	. 5 Yrs.
Hld's(000) 2148 2190	2308				, 10 ol orbi) l	-6.62%	-3.02%	1.56%	11.479	6 12.77%

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CA	LIFC)RNI	A W	ATEF	NYS	E-cwr	R	ECENT RICE	18.7	3 P/E RATI	o 18.	7 (Traili	ing: 21.3 an: 22.0	RELATIV PIE RATI	5 1.1	7 DIV'D	3.3	· -/-	/ALUI		-	
TIMELI		Raised 7		High:	15.7	14.3	13.4	15.7	19.0	21.1	22.9	22.7	23.3	24.1	19.8	19.2				Price	Range	
SAFET	_	3 Lowered		Low:	10.8 NDS	11.4		11.8	13.0	15.6	16.4	17.1	13,8	16.7	16.9	17.3				2015		
TECHN		3 Lowered		1. di	33 x Divide vided by Ir	ends p.sh iterest Rate e Strength	. ├─				 -	 	2 2 2 2 2	<u> </u>					<u> </u>		<u>+</u> 64	
	70 (1.00			2-for-1 sp 2-for-1 sp 2-for-1 sp	elative Pric olit 1/98	e Strength										,					±48	
20	4-16 PR	OJECTIO		Updons:	Yes		. ⊢			ļ	<u></u>		3	1."							32	
		Gain	nn'i Total Return	Shaded	areas indi	cate recess	ions		-		ille .	du ble	1. 1. Similari	hr.		ļ	<u> </u>				24 20	
High Low	30 (· 20	+60%} (+5%}	14% 5%							m-11-1	1 1/111	المتطلقانات	أأنأ أرزا	14,000	n(, bing	11111					16	
inside	r Decis	ions		 	11747	dlind!tl	իկարու	,,;;11° ,111	1111111111		<u> </u>	-		1		ļ	 				12	
loBuy	A S O	N B J	F M A	<u> </u>		ļ ;		***.			<u> </u>	ļ		ļ.,	ļ						⊥ 8	
Options to Self	0 2 0	1 0 0	000	<u> </u>	*.**	<u> </u>		* * * * * * * * * * * * * * * * * * * *		*******	*********	<u>, </u>	*9 .9				<u> </u>		 		<u></u> _6	
_		Decisio							[<i>```•</i> ``			*******			ł	T. RETUR	N 6/11 LARITH.	1	
to Buy	3Q2010 53	4Q2010 62	102011 56	Percen					-			- 1111.11	l (2 2) Hi Ha	11.		4+==*		1 yr.	STOCK 8.4	INDEX 35.8	}	
to Seli Hidis(000)	53 19412	48 20250	49 21158	shares traded	12 - 6 -		1	1,6,41	lara Jarani	latenilla								3 уг. 5 уг.	25.7 22.6	51.3 50.6	F	
1995	1996	1997	1998	1999	2000	2001	2002	2003	1111111111111111111111111111111111111	2005	2006	2007	2008	2009	2010	2011	2012		JE LINE PL		14-16	
6.58	7.24	7.74	7.38	7.98	8.08	8.13	8.67	8.18	8.59	8.72	8.10	8.88	9.90	10.82	11.05	11.35	11.80	Revenue			13.40	
1.04	1.25	1.46	1.30	1.37	1.26	1.10	1.32	1.26	1,42	1.52	1.36	1.56	1.86	1.93	1.93	2.25	2.35		ow" per s		2.45	
.58	.75 .52	.92	.73	.77	.66	.47 .56	.63 .56	.61 .56	.73	.74	.67	.75	.95 .59	.98	.91 .60	1.00	1.10	Earnings Div'd De			1.35 .70	
1.09	1,41	1.30	1.37	1.72	1.23	2.04	2.91	2.19	1.87	2.01	2.14	1.84	2.41	2.66	2.97	3.05	3.00	Cap'l Sp			3.10	
5.86	6.11	6.50	6.69	6.71	6.45	6.48	6.56	7.22	7.83	7.90	9.07	9.25	9.72	10.13	10.45	10.60	10.95	Book Val	٠.		12.35	
25.08	25.24	25.24	25.24	25.87	30.29	30.36	30.36	33.86	36.73	36.78	41.31	41.33	41,45	41.53	41,67	44.00	45.00	Common			48.50	
13,7 .92	11.9 .75	12.6	17.8 .93	17.8 1.01	19.6 1.27	27.1 1.39	19.8 1.08	22.1 1.26	20.1 1.06	24.9 1.33	29.2 1.58	26.1	19.8 1.19	19.7	20.3 1.30	Bold fig Value	ures are Line	Avg Ann Relative			20.0 1.35	
6.4%	5.8%	4.6%	4.2%	4.0%	4.3%	4.4%	4.5%	4,2%	3.9%	3.1%	2.9%	3.0%	3.1%	3.1%	3.2%		ates	Avg Ann			2.8%	
	L STRU	'	s of 3/31	711		246.8	263.2	277.1	315.6	320.7	334.7	367.1	410.3	449.4	460.4	500	530	Revenue			650	
Total D	ebt \$510	.2 mill. D	Due in 5 ነ	/rs \$48.8		14.4	19.1	19.4	26.0	27.2	25.6	31.2	39.8	40.6	37.7	47.0		Net Profi			63,0	
	t \$479.0 : rest earn		.T Interes total int. c			39.4%	39.7%	39.9%	39.6%	42.4%	37.4%	39.9%	37.7%	40.3%	39,5%	35.0%	36.5%	Income T			39.0%	
			(53	3% of Cap		50.3%	55,3%	10.3% 50.2%	3.2% 48.6%	3.3% 48:3%	10.6%	8.3% 42.9%	8.6% 41.6%	7.6%	4.2% 52.4%	10.0% 50.5%		AFUDC 9			10.0% 50.5%	
Pensio	1 ASSETS		139.0 mili. Oblig. \$26			48.8%	44.0%	49.1%	50.8%	51.1%	55.9%	56.6%	58.4%	52.9%	47.6%	49.5%		Common			49.5%	
Pfd Sto	ck None		-			402.7	453.1	498.4	565.9	568.1	670.1	674.9	690.4	794.9	914.7	945	1020	Total Cap	oital (\$mil		1210	
Commo	n Stock	41,752,0	32 shs.			624.3	697.0	759.5	800.3	862.7	941.5	1010.2	1112.4	1198.1	1294.3	1360		Net Plant		.,	1700	
(adj. fo	2-for-1	split, pai	d 6/13/11)		5.3% 7.2%	5.9% 9.4%	5.6% 7.8%	6.1% 8.9%	6.3% 9.3%	5.2% 6.8%	5.9%	7.1% 9.9%	6.5% 9.6%	5.5% 8.6%	7.0% 10.0%		Return o			7.0% 10.5%	
MARKE	T CAP:	\$775 mill	lion (Sma	ıll Cap)	Ì	7.2%	9.5%	7.9%	9.0%	9.3%	6.8%	8.1%	9.9%	9.6%	8.6%	10.0%		Return o			10.5%	
CURRE	NT POS	ITION	2009	2010	3/31/11	NMF	1.0%	.7%	2.1%	2.1%	1.0%	1.8%	3.8%	3.8%	3.0%	4.0%	1	Retained			5.5%	
(\$M Cash A	ssets		9.9	42.3	40.9	119%	90%	91%	77%	78%	86%	77%	61%	60%	66%	58%	<u> </u>	All Div'ds			54%	
Other Current	Assets		<u>82.3</u> 92.2	83.9 126.2	88.2 129.1							es regulat sustomers						business, L denreci				
Accts F Debt D	ayable		43.7 25.0	39.5 26.1		commu	nities іл	Californía	a, Washii	ngton, N	ew Mexi	co, and I	Hawaii.	4%; industrial, 4%. '10 reported depreciation rate: 2.3%. Has roughly 1,127 employees, Chairman: Robert W. Foy. President &								
Other		_	<u>41.7</u> _	41.7	36.1 31.2 50.2							ramento os Angeli		CEO: Peter C. Nelson (4/11 Proxy). Inc.: Delaware. Address: 1720 North First Street, San Jose, California 95112-4598. Telephone:								
Current Fix. Ch				107.3 390%	117.5 275%							9/08). R		408-367-8200. Internet: www.calwatergroup.com.								
	L RATES			st Est'd		Cali	fornia	a W	ater	Sei	rvice	Gr	oup	and	in ne	ed of	signi	ficant	repa	ir, if	not	
of change	(per sh)	10 Yrs.	5 Yr	s. to	14-16	issu	ed a 2	2-for-	1 sto	k sp	lit ju:	st a l	ittÎe	overa	ll rep	lacing	g. The	comp	anys	cash	cof-	
Revent "Cash	low"	3.0° 4.0°	% 6.	5% 4	1.0% 1.0%							res in						er, and				
Earning Dividen	ls ds	3.0° 1.0°	% 1.I	በ% :	5.0% 3.0%							ed acc ter ut						outsid et the				
Book V	alue	4.5	% 5.:	5% 3	3.5%							attemp		busin	iess. I	t has	alrea	ıdy ex	tende	d its	line	
Cal-			/ENUES (\$	- ' 1	Full							point						ion ar				
endar 2008	72.9	105.6	Sep.30 131.7	100.1	Year 410.3	fund	s (see	below	for g	reatei	deta:	ch-ne ils).	cucu					nothei oard				
2009	86.6	116.7	139.2	106.9	449.4							res	ults			_		rease				
2010	90.3 98.1	118.3 126.9	146.3 160	105.5 115	460.4 500							compa			forwa				. 4- 1.	1	.1	
2011 2012	103	132	170	125	530							roring ugh s						want are ne				
Çai-			ER SHARE		Full							lemen						nd do				
endar			Sep.30		Year	regu]	latory	envir	onme	nt, th	e risir	ng cos		for 3	- to 5	і-уеаг	price	appr	eciati	on po	oten-	
2008 2009	.01 .06	.24 .29	.53 .47	.17 .16	.95 .98				ffset i have			our (se.					not th ole to	-			
2010	.05	.25	.49	.12	.91							ess. O						of d				
2011	.05	.26	.54	.15	1:00	ating	costs	are	expec	ted to	rema	ain on	the	Altho	ught	he in	come	compo	nent	is att	trac-	
2012	80. rgailo	.27	.58 IDENDS PA	.17 Ain B w	1.10							debt i		tive	at fir	st bl	ush,	the c	apital	requ	uire-	
Cal- endar			Sep.30		Full Year							will l d we						ersist ield b				
2007	.145	.145	.145	.145	.58							year.						er out				
2008	.147	.147	.147	.147	.59	Fina	ncial	cons	train	ts ar	e not	likel	y to	believ	ve tha	t the	e are	much	bette	r inco	ome-	
2009	.148 .149	.148 .149	.148 .149	.148 .149	.59 .60							tionec						choo				
2011	.154	.154			.50							Band Ind. N		ny risk-adjusted basis.							ıı a	
				j								lls are		d Andre J. Costanza July 22, 2011							2011	
(A) Basic	EPS, E	kci, nonre	curring g	ain (loss)	(B) C	ividends							charges.	in '10: \$2	.2 mii.,			Financial		h	B+	
'00, (7¢); due July		UZ, O.J. P	ACYT CRLU	anys repo	avail	Aug., an able.	ŭ 140V, ≡	DIV U (EII	vesuner	- 1	\$0.11/sh. (D) in mil	lions, adj	usted for	Stock's Price Stability 90 for split. Price Growth Persistence 65								

due July 29th.

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Price Growth Persistence 65 Earnings Predictability 85

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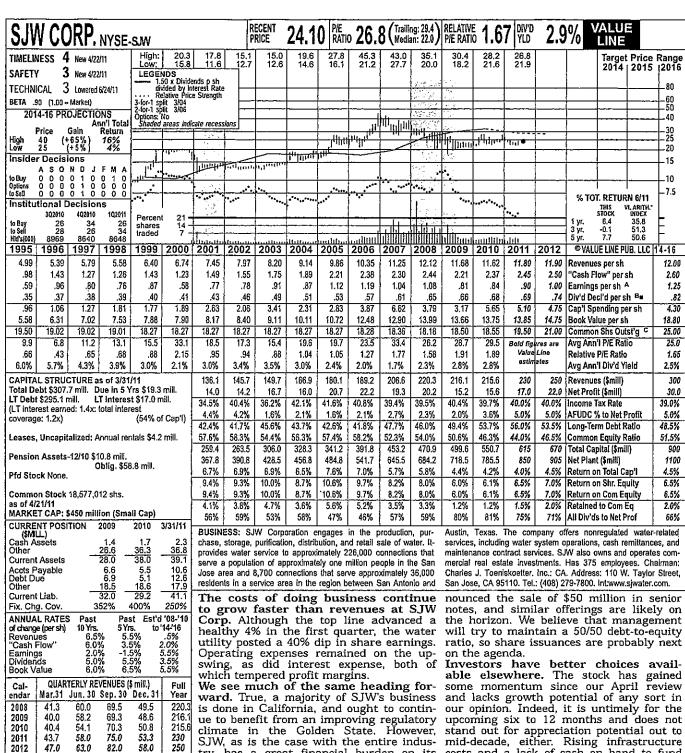
2 1 -

CONN. WATER SERVICES NDQ-CTWS RECENT PRICE 25.66 TRAILING 20.2 RELATIVE 1.14 DRVD 3.6% 30.41 29.76 24.00 23.83 21.91 20.29 22.40 19.26 17.31 20.00 PERFORMANCE 3 Average LEGENDS 12 Mos Mov Avg 13 Mos Mov Avg 14 Mos Mov Avg 15 Mos Mov Avg 15 Mos Mov Avg 15 Mos Mov Avg 16 Mos Mov Avg 17 Mos Mov Avg 18 Mos Mov Avg 19 Mov														NE		
	RA	NKS		3	0,41 4.00	29,76 23.83	28.17 21.91	27.71 20.29	25.61 22.40	28.95 19.26	26.44 17.31	27.90 20.00	28,27 23,27	Hig Lov		
PERFO	RMANC		- 1						 					45		
Technic	al	4 Bel	ow rage	11	Rel Pr	ice Strength licates recession	 	ļ	 	1	1.0			30		
SAFETY	Y	2 Abo	ve rage		* .	TOOLGS TOOLGSSION 14	, <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	 	- 11111+		 	┡ ╃┸┺ ┤ ╌┦	اللك ا	22,5		
BETA .	.80	(1.00 = M	arket)	•	···							}		13		
		·					•				•			9		
Financia	1 Streng	ıth	B+				**									
Price Sta	-	, 	95							5	••••			ů,		
	-		Ì								- 11		*****	3		
		rsistence	25									17.41		5.		
Earnings	s Predic	tability	80	TITTE	111		 						1111	VO (thos		
© VALU	E LINE	PUBLISHIN	G LLC	200		2004	2005	2006	2007	2008	2009	2010	2011	2012/2013		
SALES	PER SH			5.	91	6.04	5.81	5.68	7.05	7.24	6.93	7.65		·- ·-		
"CASH I				1.	89	1.91	1.62	1.52	1.90	1.95	1.93	2.04		4 0=00.		
EARNIN DIV'DS I			ļ		15 83	1.16 .84	.88 .85	.81 .86	1.05	1.11	1.19	1,13 ,92	1.34 ^{A,B}	1.37 ^c /NA		
CAP'L S	PENDIN	G PER SH		1.	49	1.58	1.96	1.96	2.24	2.44	3.28	3.06				
BOOK V		ER SH OUTST'G (N	 	10. 7	46 97	10.94 8.04	11.52 8.17	11.60 8.27	11.95 8.38	12.23 8.46	12.67 8.57	13.05 8.68				
AVG AN	N'L P/E	RATIO	,	23.	5	22.9	28.6	29.0	23.0	22.2	18.4	20.7	19.1	18.7/NA		
RELATIV					34 0%	1.21 3.1%	1.51 3.4%	1.57 3.6%	1.22 3.6%	1.34 3.6%	1.22 4.1%	1.32 3.9%	 			
SALES (D YIELD		3. 47.		48.5	47.5	46.9	59.0	61.3	59.4	66.4		Bold figures		
OPERAT					1%	51.0%	48.3%	43.7%		49.0%	35.8%	40.7%		are consensus		
DEPREC			9.2 9.4 7.2 6.7 8.8 9.4 10.2 9.8 esti													
INCOME	TAX R	ATE.		17.	9%	22.9%	**	23.5%	32.4%	27.2%	19.5%	35.2%		and, using the		
WORKIN		RGIN L (\$MILL)		19. d3.	5% 9	19.4% d.7	15.1% 13.0	14.3% 1.2	14.9% 8.1	15.4% d3.3	17.2% d13.1	14.8% d14.7		recent prices, P/E ratios.		
		BT (\$MILL)		64.		66.4	77.4	77.3	92.3	92.2	112.0	111.7				
SHR. EC				84.		88.7 7.0%	94.9 5.0%	96.7 4.9%	100.9	104.2 5.9%	109.3 5.5%	114.0 5.4%				
		TAL CAP'L R. EQUITY			5% 9%	10.6%	7.5%	6.9%		9.0%	9.3%	8.6%				
RETAINE					2%	3.1%	.3%	NMF	1.6%	1.6% 1.9% 2.3% 1.6%						
		NET PROF	est, in ta	71% est 9 day	s: O uo	71%	95% osus 5-vear eam	105% inas arowth 4.	82% 0% per vear. BE	19% ased upon 6 anal		<u> </u>	nalvsis' estimate			
		ANNUAL RA		,		1	<u> </u>					STRY: Wa				
	ge (per s		5 Yrs.		Yr.	ASSETS (\$m Cash Assets		009 201 0 5.4 1.0			.					
Sales "Cash F	Flow"		4.0% 2.0%		.5% .5%	Receivables inventory (Av		6.5 10.1 1.1 1.7		BUSINES				Inc. primarily		
Earning Divident	s		1.5% 1.5%		.0% .0%	Other	- ·	7.0 7.6	3.4					npany operate: al Estate Trans		
Book Va			3.0%		.0%	Current Asse	ls 2	0.0 20.4	21.2	actions, an	nd Services	and Rent	als. The W	later Activities		
Fiscal	QUA	RTERLY SA	•	•	Full	Property, Plan		Q 7 A74 6						customers. Its		
Year	1Q	2Q	3Q	4Q	Year	Accum Depre	ciation 12	8.2 471.6 3.0 127.4	ļ					n the sale of its rices and Rent		
12/31/09 12/31/10	13.4 13.8	15,2 15.9	16.6 21.0	14.2 15.7	59.4 66.4	Net Property Other		5.2 344.2 0.1 60.6						to water and		
12/31/11						Total Assets		5.3 425.2						well as leases		
12/31/12		DHINGS 25	D 01147	DE .	F. "	LIABILITIES	(\$mill.)							nent's services stewater facili-		
Fiscal Year	1Q	RNINGS PE 2 Q	R SHAI	4Q	Full Year	Accts Payable Debt Due	ė	6.5 6.6 5.0 26.3		ties; Lineb	acker, its s	ervice line	protection	plan for public		
12/31/08	.20	.35	.34	.22	1.11	Other	_	1.6 2.2	3.2					bulk deliveries		
12/31/09	.13 .12	.27 .27	.67 .54	.12 .20	1.19 1.13	Current Liab	3	3.1 35.1	1 34.1					and residences r Service com-		
12/31/10 12/31/11	.12	.36	.54 .48	.23	1.13	j -								Vater Company		
12/31/12						LONG-TERM as of 3/31	DEBT AND E	QUITY		in Madiso	n, Connecti	icut. Has 2	.04 employ	ees. Chairman		
Cal- endar	QUAF	TERLY DIV 2Q	IDENDS 3Q	PAID 4Q	Full Year	ĺ		Due i	in 5 Yrs. NA					.: CT. Address 3. Tel.: (860)		
2008	.218	.218	.222	.222	.88	LT Debt \$11	l.5 mill.		J 115. NA		Internet: ht					
2009	.222	.222	.228	.228	.90	Including Ca	p. Leases NA		9% of Cap'l)					W.T		
2010 2011	.228 .233	.228 .233	.233	.233	.92	Leases, Unc	apitalized Ann					July 22, 2	011	<u>-</u>		
Pension Liability \$16.7 mill. in '10 vs. \$14.9 mill. in '09											IADEUG			·		
	INSTITUTIONAL DECISIONS TOTAL SHAREHOLDER RETURN															
	INSTIT	3Q'10	4Q'10) ¹ 11	Pfd Stock \$.8	mill.	Pfd Div	r'd Paid NMF	IOIAL SI	IAKENULU			tion as of 6/30/201		
to Buy	INSTIT			10	2 '11 25 19		mill. :k 8,705,900 sh:		d Paid NMF	3 Mos.	6 Mos.					

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MIDDL	<u>.esex wat</u>			19		.82 TRAILI	NG 18.5 P	ELATIVE 1.0	5 PLD 3	U 1/2	LUE NE		
, F	RANKS	21.23 15.77	21.81 16.65	23.47 17.07	20.50 16.50	20.2 16.9	4 19.83 12.05	17.91 11.64	19.31 14.74	19.31 17.35	Hig Lov		
PERFORMA	NCE 3 Average		END\$.1194			100				'		
Technica!	3 Average	3-for-2 split	s Mov Avg	▗▗▗▗	 		للسيدي	<u> </u>	 	!!!!!!=	18		
SAFETY	2 Above Average	4-for-3 split	11/03 licales recession			1		- 1			13		
BETA .75	(1.00 = Market)		•••	••		 		• •	}		8		
		 	*						 		5		
Financial Stre	ength B++			~		• • • • • • • • • • • • • • • • • • • •					3		
Price Stability	y 95							••	•••••		2		
Price Growth	Persistence 30												
Earnings Pre	dictability 85				1.1.1.1.1	1			1		1100 VOL		
A VALUE LIN	NE PUBLISHING LLC	2003	2004	2005	2006	2007	2000	2000	2010	2044	(thous		
SALES PER S		6.12	6.25	6.44	6.16	6.50	2008 6.79	2009 6.75	2010 6.60	2011	2012/2013		
"CASH FLOW		1.15	1.28	1.33	1.33	1.49	1.53	1.40	1.55				
EARNINGS P		.61 .65	.73 .66	.71	.82	.87	.89	.72	.96	.98 ^{A,B}	1.04 ^C /NA		
CAP'L SPENE	DING PER SH	1.87	2.54	.67 2.18	2.31	1.66	.70 2.12	1.49	.72 1.90				
COMMON SH		7.60	8.02	8.26	9.52	10.05	10.03	10.33	11.13		••		
AVG ANN'L P	IS OUTST'G (MILL) P/E RATIO	10.48 30.0	11.36 26.4	11.58 27.4	13.17 22.7	13.25 21.6	13.40 19.8	13.52 21.0	15.57 17.8	19.2	18.1/NA		
RELATIVE P/E		1.71	1.39	1.45	1.23	1.15	1,19	1.40	1.14				
AVG ANN'L D SALES (\$MIL		3.5% 64.1	3.4% 71.0	3.5% 74.6	3.7% 81.1	3.7% 86.1	4.0% 91.0	4.7% 91.2	4.2% 102.7		Bold figures		
OPERATING I		44.0%	44.4%	44.4%	47.4%	47.0%	46.9%	42.6%	46.7%		are consensus		
NET PROFIT		5.6 6.6	6.4 8.4	7.2 8.5	7.8 10.0	8.2 11.8	8.5 12.2	9.2	10.0 14.3		earnings estimates		
INCOME TAX	RATE	32.8%	31.1%	27.6%	33.4%	32.6%	33.2%	34.1%	32.1%		and, using the		
NET PROFIT		10.3% d13.3	11.9% d11.8	11.4% d4.5	12.4% 2.8	13.8% d9.6	13.4% d40.9	10.9% d38.6	13.9% d17,9		recent prices, P/E ratios.		
LONG-TERM	DEBT (\$MILL)	97.4	115.3	128.2	130.7	131.6	118.2	124.9	133.8		772 18003.		
RETURN ON		83.7 5.0%	99.2 5.1%	103.6 5.0%	133.3 5.1%	137.1 5.6%	141.2 5.8%	143.0 5.0%	176.6 5.7%	 			
RETURN ON	SHR. EQUITY	7.9%	8.5% 8		7.5%	8.6%	8.6%	7.0%	8.1%				
RETAINED TO ALL DIV'DS T		NMF 106%	.9% 90%	.6% 94%	1.3% 84%	1.8% 79%	2.0% 78%	.1% 98%	2.1% 75%	-			
	s changing eam, est. in la									nalysts' estimate	s.		
	ANNUAL RATES		ASSETS (\$m	ii).) 20	009 2010	3/31/11		נוסמו	STRY: Wa	ter Utility			
of change (pe Sales	er share) 5 Yrs. 1.5%	1 Yr. -2.0%	Cash Assets Receivables		4.3 2.5 0.6 16.7	3.8 14.6	RIICINEC	C. Middle	ray Water	Company	engages in the		
"Cash Flow" Earnings	3.5% 4.5%	10.0% 33.5%	Inventory (Av	g cost)	1.6 2.2	1.5	ownership	and operati	ion of regu	lated water	utility systems		
Dividends	1.5%	1.5%	Other Current Asset		5.5 <u>1.4</u> 2.0 22.8	<u>1.5</u> 21.4					ted wastewater		
Book Value	5.5%	8.0%	Property, Plan								act operations ram through its		
Fiscal QU Year 1Q	JARTERLY SALES (\$n 1 2Q 3Q	nill.) Full 4Q Year	& Equip, a	tcost 45	3.6 490.6						iliates, Inc. Its		
12/31/09 20.6		22.0 91.2	Accum Depre Net Property	37	7.1 84.7 6.5 405.9						butes water for		
12/31/10 21.6 12/31/11 24.0		25.0 102.7	Other Total Assets		9.6 60.5 8.1 489.2		poses. The	, commercia : New Jerse	u, industria v subsidiar	u, and lire p ries provide	prevention pur- water services		
12/31/12	- 				100.2	,,,,,,,	to approx	imately 60	,000 retail	customers	, primarily in		
	EARNINGS PER SHAR		Accis Payable	è	4.3 6.4	5.2	eastern Mi	ddlesex Co	unty, New	Jersey and	provides water vater treatment		
Year 1Q 12/31/08 .15		.13 .89	Debt Due Other		6.6 21.4 9.8 12.9	22.2 14.3					vater treatment ast Brunswick,		
.10 2/31/09	.21 .29	.12 .72	Current Liab		0.7 40.7	41.7	New Jerse	y under co	ntract. Mic	ddlesex Wa	ter's Delaware		
12/31/10 .11 12/31/11 .17		.17 .96 .18				!					imately 34,000		
12/31/12				DEBT AND E	QUITY		retail customers for domestic, commercial and fire protec- tion purposes in New Castle, Kent, and Sussex counties.						
	ARTERLY DIVIDENDS		as of 3/31,		_		Has 292 er	nployees. C	hairman, C	C.E.O. & Pro	esident: Dennis		
endar 1Q 2008 .175		.178 .70	Total Debt \$1 LT Debt \$133		Due in	1 5 Yrs. NA				Rd, P.O. BO 2-634-1500	X 1500, Iselin, Internet:		
2009 .178	8 .178 .178	.18 .71		p. Leases NA	143	% of Cap'i)		v.middlesex		.2-0JT-1JVU	W.T.		
2010 .18 2011 .183		.183 72	Leases, Unca	apitalized Ann					July 22, 2	011			
	TITUTIONAL DECISIO	NS	Pension Liability \$28.6 mill. in '10 vs. \$25.7 mill. in '09 TOTAL SHAREHOLDER RETURN										
1143	3Q'10 4Q'10	1Q'11	Pfd Stock \$3.4	f mill.			TOTAL SE	IAKEHOLD			tion as of 6/30/2011		
to Buy	30 39	25			Pfd Div'd Paid \$.2 mill. (1% of Cap'l)			6 Mos.	1 Yr.	3 Yrs			
to Sell Hid's(000)	24 21 5930 6031	25 6200	Common Stoo	k 15,587,000 sl		6% of Cap'll	3 Mos. 3.14%	3.24%	22.05%		··-		
-	Publishing LLC. All rights r		material is obtain	ned from sources		6% of Cap'l) reliable and is a							



SJW, as is the case with the entire industry, has a great financial burden on its shoulders, given the poor condition of many of its pipelines and water systems. Maintenance costs are on the rise and do not appear to be ready to slow down. Meanwhile, the company is essentially cash poor and, with far less cash flow than budgeted expenditures, it will have to continuing funding the improvements via outside financing. The added interest expense and additional shares required to meet the requirements we envision will probably keep share-net growth modest at best this year and thereafter. SJW recently an-

mid-decade, either. Rising infrastructure costs and a lack of cash on hand to fund future improvements are problems that we just do not envision abating. The dividend yield is solid, but the aforementioned financial concerns raise a red flag about the sustainability of the current payout ratio. Even if the dividend yield remains in place, there are better alternatives to be had elsewhere. SJW does not have enough cash on hand to take advantage of the massive consolidation trend sweeping the industry and is unable to bolster its existing business by making acquisitions. July 22, 2011 Andre J. Costanza

(A) Diluted earnings. Excludes nonrecurring add due to rounding. losses: '03, \$1.97; '04, \$3.78; '05, \$1.09; '06, (B) Dividends historically \$16.36; '08, \$1.22; '10, 46¢. Next earnings report due late Oct. Quarterly egs. may not vestment plan available.

EARNINGS PER SHARE A

Mar.31 Jun. 30 Sep. 30 Dec. 31

QUARTERLY DIVIDENDS PAID B=

.44

.43

.44

48

.51

Jun.30 Sep.30 Dec.31

.15

.16

.165 .17

.15

.14

.11

.13

.15

.16

.165

.17

34

.23

.24

.26

.29

.15

.16

.165 .17

173

Full

1.08

.81

.84

Full

.64

66

83.

Cal-

endar

2008

2009

2010

2011

2012

Cal-

endar

2007

2008

2009

2010

2011

.15

.01

.05

.03

.05

Mar.31

.15

.16

.165 .17

173

add due to rounding.
(B) Dividends historically paid in early March,
June, September, and December. ■ Div'd rein-

(C) In millions.

Company's Financial Strength Stock's Price Stability Price Growth Persistence 70 **Earnings Predictability**

<u> </u>		<u>vater</u>	<u>UU</u>			RW	PR		36 TRAILIN	10 ZJ.O P/	ERATIO 1.3	5 PIV'D 3.	.U70 LI	NE NE									
	R/	WKS		13	.49 .33	14.03 11.00	17.87 11.67	20.99 15.33	18.55 15.45	16.50 6.23	17.95 9.74	18.00 12.83	17.72 15.81	Hig Lov									
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Financia	al Stren	gth B+	+									٠,	*****	3									
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A 124 T 11	TO I YAUT	DIDI ICUING		<u></u>	111						-			(thou									
		PUBLISHING	LLC .	200:		2004	2005	2006	2007	2008	2009	2010	2011	2012/2013									
REVENU "CASH J		r sh Per sh		2.1	17 35	2.18 .65	2.58 .79	2.56 .77	2.79 .86	2.89	2,95 .95	3.07 1.07											
EARNIN			1		17	.63	.79	.58	.57	.57	.64	.71	.76 ^{A,B}	.80°/NA									
DIV'D DI	ECL'D F	PER SH		.3	37	.39	.42	.45	.48	.49	.51	.52		/									
-		NG PER SH		1.0	- 1	2,50	1.69	1.85	1.69	2.17	1.18	.83											
ВООК V СОММО		OUTST'G (MIL	<u>.</u> , +	4.0 9.6	$\overline{}$	4.65 10.33	4.85 10.40	5.84 11.20	5.97 11.27	6.14	6.92 12.56	7.19 12.69											
AVG AN			" †	24.5	_	25.7	26.3	31.2	30.3	24.6	21.9	20.7	22.8	21.7/NA									
RELATI				1.4	- 1	1.36	1.39	1.68	1.61	1.48	1.46	1.32											
AVG AN REVENL		"D YIELD		20.9	_	3.1% 22.5	2.9% 26.8	2.5% 28.7	2.8% 31.4	3.5%	3.6% 37.0	3.5% 39.0		Bold figures									
NET PR		•		4.4	- 1	4.8	5.8	6.1	6.4	6.4	7.5	8.9	 	are consensus									
	TAX R			34,8	%	36.7%	36.7%	34.4%	36.5%	36.1%	37.9%	38.5%		earnings									
		ET PROFIT		43.4	30	42.5%	44.1%	7.2% 48.3%	3.6% 46.5%	10.1% 54.5%	45.7%	1.2% 48.3%		estimates									
		TY RATIO		56.6		57.5%	55.9%	51.7%	53.5%	45.5%	54.3%	46.3% 51.7%		and, using the recent prices,									
		L (\$MILL)		69.0 83.6 116.5 140.0		90.3	126.5	125.7	153.4	160.1	176.4		P/E ratios.										
NET PLA							155.3	174.4	191.6	211.4	222.0	228.4											
		TAL CAP'L IR. EQUITY		8.5 11.4	- 1	7.6% 10.0%	8.4% 11.6%	6.2% 9.3%	6.7% 9.5%	5.7% 9.2%	6.2% 8.6%	6.5% 9.8%											
		OM EQUITY	į	11.4	- 1	10.0%	11.6%	9.3%	9.5%	9.2%	8.6%	9.8%											
RETAIN				2.6	%	2.1%	3.0%	2.2%	1.7%	1.4%	1.9%	2.7%											
		NET PROF	t in ton	77%	0	79%	74%	77%	82%	85% ased upon 4 analy	78%	72%	na histor a administra										
770. 01 4.				a a uaya.	υ υρ,	U GOWII, COIISEI	isus o-year earn	ings growin 6.0,	o per year. 1					s									
of chan	qe (per :	ANNUAL RATI	:o Yrs.	1 Y	/r	ASSETS (\$m	ill.) 20	09 2010	3/31/11		INDO	STRY: Wa	ter utility										
Revenu	ies "	, S	0%	4.0)%	Cash Assets Receivables		.0 1.3 5.4 6.3	2.7 5.7	BUSINES	S: The Yo	ork Water	Company e	engages in the									
"Cash F Earning			.0% .0%	12.0 11.0		Inventory (Av Other		.7 .6 1.0 .6	.6	impoundin	g, purificati	ion, and dis	tribution of	water in York									
Dividen	ds	5	0%	2.0)%	Current Asse		7.1 8.8	1.1 10.1	County an	d Adams (County, Per	nnsylvania.	The company									
Book Va	alue		5%	4,0)%									industrial, and									
Fiscal	•	ARTERLY SALI	-		Full Year	Property, Plan & Equip, a		0.4 270.8						ake Williams and creates a									
Year	1Q		Q R		7ear 37.0	Accum Depre	ciation 3	8.4 42.4						res containing									
	[.8 1.5		37.0	Net Property Other		2.0 228.4 9.7 22.7	228.9 22.7	about 870	million ga	llons of w	vater; and	Lake Redman									
2/31/09						Total Assets			261.7														
2/31/09 2/31/10 2/31/11	12/31/11 9.6 Total Assets 248.8 259.9 261.7 which is 1,000 feet long and																						
2/31/09 2/31/10 2/31/11 2/31/12				E	Full		è		1.1														
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal	EA	ARNINGS PER	3Q 4Q Year Debt Due 9.3 .0 .1 15-mile pipeline from the Susquehanna R																				
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year	E/ 1Q	2Q 3	Q	4Q	_	.15 .18 .57 Other 3.9 4.1 4.2 Redman that provides access to an addit																	
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year 2/31/08	EA	.13 .3	Q 5	4Q	_				5.4	water. As	of Decem		117 177 177 177 177 177 177 177 177 177										
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year 2/31/08 2/31/09 2/31/10	.11 .13 .15	2Q 3 .13 .3 .17 .3 .18 .2	5 8 1	.18 .16 .17	.57	Other			5.4	water. As approxima	of Decem tely 182,00	0 residentia	al, commerc	cial, industrial									
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year 2/31/08 2/31/09 2/31/10 2/31/11	1Q .11 .13	2Q 3 .13 .3 .17 .3 .18 .2	5 8	.18 .16	.57 .64	Other Current Liab	1.	4.6 5.3	5.4	water. As approxima- and other	of Decem tely 182,00 customers	0 residenti in 39 muni	al, commercicipalities in	cial, industrial York County									
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year 2/31/08 2/31/09 2/31/10 2/31/11 2/31/12	1Q .11 .13 .15 .17	2Q 3 .13 .: .17 .: .18 .: .20 .:	5 8 1 1	.18 .16 .17 .18	.57 .64 .71	Other Current Liab	DEBT AND E	4.6 5.3	5.4	water. As approximate and other and seven	of Decem tely 182,00 customers i municipali	0 residentia in 39 muni ties in Ada	al, commercicipalities in ms County	cial, industrial 1 York County . Has 110 em									
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year 2/31/08 2/31/09 2/31/10 2/31/11 2/31/12 Cal-	1Q .11 .13 .15 .17	2Q 3 .13 .3 .17 .3 .18 .2 .20 .3	5 8 1 1	18 16 .17 .18 PAID	.57 .64	Other Current Liab	DEBT AND E	4.6 5.3 QUITY	5.4 5 Yrs. NA	water. As approxima and other and seven ployees. C	of Decement of 182,00 customers in municipality. E.O. & Programme of the p	0 residentia in 39 muni ties in Ada resident: Je	al, commercicipalities in ms County of R. H	cial, industrial 1 York County 1 Has 110 em- ines. Inc.: PA									
2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year 2/31/08 2/31/09 2/31/10 2/31/11 2/31/12 Cal-	.11 .13 .15 .17	2Q 3 .13 .3 .17 .3 .18 .2 .20 .3	Q 5 8 1 1 2 ENDS F	18 16 .17 .18 PAID	.57 .64 .71	Other Current Liab LONG-TERM as of 3/31 Total Debt \$85 LT Debt \$85	DEBT AND E /11 35.2 mill. 0 mill.	4.6 5.3 QUITY		water. As approximated and other and seven ployees. C Address: I	of Decement of Decement of 182,00 customers in municipality. E.O. & Program 30 East Market of Decement	0 residentia in 39 muni ties in Ada resident: Je farket Stree	al, commercicipalities in ms County of R. H	cial, industrial 1 York County 1 Has 110 em- ines. Inc.: PA A 17401. Tel.									
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2/31/09 2/31/10 2/31/11 2/31/12 Fiscal Year 2/31/08 2/31/09 2/31/10 2/31/11 2/31/12 Cal- endar 2008 2009 2010	1Q .11 .13 .15 .17 QUAF 1Q .121 .126 .128 .131	2Q 3 .13 .1 .1718 .20 RTERLY DIVID 2Q 3 .121 .1 .126 .1 .126 .1 .131 .1 TUTIONAL DE 3Q'10 4 21 18	Q 5 8 8 1 1 2 2 2 1 2 6 2 8 3 1 CISION	18 .16 .17 .18 .18 .19 .19 .19 .19 .19 .19 .19 .19 .19 .19	.57 .64 .71 Fuli Year .48 .50 .51	Other Current Liab LONG-TERM as of 3/31 Total Debt \$8 LT Debt \$85 Including Ca Leases, Unca Pension Liab	DEBT AND E I/11 55.2 mill. 0 mill. p. Leases NA spitalized Anni illity \$9.8 mill. ir	QUITY Due in (489) ual rentals NA 1 '10 vs. \$8.8 mi Pfd Div'd	5 Yrs. NA % of Cap'i) il. in '09	water. As approxima and other and seven ployees. C Address: I (717) 845-	of Decementely 182,00 customers imunicipality. E.O. & Pr. 30 East M. 3601. International internation	0 residentic in 39 munities in Adaresident: Jefarket Streenet: http://v	al, commercicipalities in ms County offrey R. Het, York, P. www.yorkwan.	cial, industrial York County Has 110 emines. Inc.: PA A 17401. Tel. ater.com. W.T									

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DIVIDEND YIELDS

York Water		
SJW		
Middlesex	Water	
Connecticut	Water	Services
California	Water	
Artesian	Resources	
Aqua	America	
American	Water	Works
American	States	

Average	3.25%	3.30%	3.27%
7	2.96%	3.11%	
	2.85%	2.93%	
	3.86%	4.00%	
	3.58%	3.70%	
	3.23%	3.35%	
	4.13%	3.94%	
	2.83%	2.76%	
	2.59%	2.71%	
	3.22%	3.16%	
	Spot	Jan-June	_

Source: Yahoo! Finance

CAP-M ANALYSIS

Summary of β

Company	Ticker	β
Amer. States Water	AWR	0.75
Amer. Water Works	AWK	0.65
Aqua America	WTR	0.65
Artesian Res Corp	ARTNA	0.60
California Water	CWT	0.70
Conn. Water Services	CTWS	0.80
Middlesex Water	MSEX	0.75
SJW Corp.	SJW	0.90
York Water Co	YORW	0.70
	Maximum	0.90
	Minimum	0.60
	Average	0.72

Calculation of Long-Run Average Return

	<u>Growth</u>
<u>Decile</u>	<u>Rate</u>
1	9.1
2	10.5
3	10.9
4	10.8
5	11.4
6	11.4
7	11.4
8	11.6
9	11.7
10	13.3
Average	11.2

CAP-M ANALYSIS

Calculation of CAP-M Cost of Equity

 $\begin{array}{ccc} \beta & 0.7222 \\ R_m & 0.1120 \\ R_f & 0.0500 \\ R_m - R_f & 0.0620 \\ (R_m - R_f)\beta & 0.0448 \\ Rf + ([R_m - R_f]\beta) & 0.0948 \\ & 9.48\% \end{array}$

Sources:

β

Exhibit DHC-7

 \mathbf{R}_{m}

<u>Ibbotson SBBI 2011 Classic Yearbook: Market Results for Stock, Bonds, Bills, and Inflation, 1926-2010</u>

 R_{f}

Exhibit DHC-12

			Proi 3-5 Vr	Proj EPS	Proj Book Value	<u>Proj</u> Dividend	Proj Sales		Book Value	
		•	Dividend	Growth	Growth	Growth	Growth	Beta 5-	Growth 10-	EPS Growth
<u>Company</u>	Industry Name	Beta	Yield	Rate	Rate	Rate	Rate	Year	Year	10-Year
Buckeye Partners L.P.	Pipeline MLPs	0.85	6.5	7.5	0.9	4.5	6.5	0.25	6.5	3.0
Chemed Corp.	Diversified Co.	0.80	1.0	11.5	11.0	16.0	9.5	0.26	6.5	12.5
Archer Daniels Midl'd	Food Processing	0.90	1.1	8.0	10.5	7.0	4.0	0.28	8.5	19.5
Abbott Labs.	Drug	09'0	2.3	8.5	7.0	5.5	6.5	0.31	11.0	8.0
Kinder Morgan Energy	Pipeline MLPs	0.75	7.2	8.0	4.5	5.0	3.5	0.32	4.0	3.0
Bard (C.R.)	Med Supp Invasive	09.0	9.0	9.0	11.5	5.5	6.5	0.33	13.5	16.5
Wal-Mart Stores	Retail Store	09.0	2.6	8.5	5.0	13.0	9.0	0.33	12.0	12.0
Hershey Co.	Food Processing	0.65	2.6	10.5	26.0	5.0	5.5	0.33	-3.5	7.0
Annaly Capital Mgmt.	R.E.J.T.	0.70	11.1	-3.5	0.5	-3.0	n/a	0.34	5.0	8.0
Newmont Mining	Precious Metals	0.85	1.8	-3.5	11.0	15.0	1.5	0.35	9.5	28.0
Village Super Market	Retail/Wholesale Food	0.75	1.5	1.0	8.0	-12.0	3.0	0.36	9.5	14.0
Kroger Co.	Retail/Wholesale Food	09.0	1.6	8.0	9.5	11.0	7.0	0.38	14.5	4.5
Hot Topic, Inc.	Retail (Softlines)	0.75	2.7	18.5	-3.0	20.0	2.0	0.38	13.5	-5.0
Lancaster Colony	Household Products	0.75	2.6	9.0	12.0	8.0	0.9	0.40	3.5	2.5
Shenandoah Telecom.	Telecom. Services	0.80	1.5	7.0	7.5	0.9	9.5	0.40	10.0	9.0
Church & Dwight	Household Products	09.0	1.4	10.5	9.5	20.5	4.0	0.42	19.5	17.5
Hormel Foods	Food Processing	09'0	2.0	10.0	10.5	12.5	4.5	0.43	10.5	9.5
McCormick & Co.	Food Processing	09.0	1.6	11.0	15.0	7.0	6.0	0.43	14.0	11.0
Plains All Amer. Pipe.	Pipeline MLPs	0.85	6.8	4.0	4.5	3.5	2.0	0.43	17.5	
Owens & Minor	Med Supp Non-Invasive	0.65	2.5	11.0	8.5	12.0	5.0	0.44	12.5	12.5
Suburban Propane	Pipeline MLPs	0.75	6.5	1.0	10.5	2.5	-1.5	0.46	7.0	12.0
McDonald's Corp.	Restaurant	0.65	3.1	8.0	5.0	8.5	7.0	0.48	6.5	11.5
Exxon Mabil Corp.	Petroleum (Integrated)	0.75	2.0	9.5	13.5	8.0	10.0	0.49	10.5	14.5
Rollins, Inc.	Industrial Services	0.80	1.5	14.5	11.5	14.5	8.0	0.49	13.5	28.5
Advance Auto Parts	Retail Automotive	0.85	0.5	14.5	15.0	16.5	9.0	0.49	21.0	32.5

COMPARABLE EARNINGS METHOD: COMPANIES WITH β 's IN THE SAME RANGE AS PROXY GROUP'S

EPS Growth	10-Year	23.5	16.5	20.0	26.5	10.0	10.5	1.0	11.0	10.5	8.0	17.0	13.0	2.0	12.5	8.5	12.0	11.5	13.0	12.5	3.0	8.5	11.5	-1.5	14.5	2.5
Book Value Growth 10-	Year	14.0	18.0	9.0	15.5	18.5	8.0	4.5	8.5	10.0	10.5	18.5	12.0	6.5	6.5	11.5	12.0	16.0	13.0	18.0	4.5	8.0	11.5	6.5	8.0	5.5
Beta 5- G	Year	0.50	0.51	0.51	0.51	0.52	0.53	0.54	0.55	0.55	0.55	0.56	0.57	0.59	0.59	0.60	09.0	0.60	0.61	0.61	0.61	0.62	0.63	0.63	0.63	0.63
<u>Proi Sales</u> Growth	Rate	5.0	13.5	10.5	6.5	0.9	8.0	4.0	9.5	15.0	5.0	5.0	7.5	3.0	2.5	10.5	3.5	5.0	9.5	8.0	6.5	8.5	9.0	4.5	9.5	5.5
Proj Dividend Growth	Rate	7.5	14.5	13.0	8.0	10.5	7.0	4.0	6.0	16.5	8.0	7.0	11.5	0.9	8.0	9.5	7.0	0.6	12.0	14.5	6.0	14.5	35.0	3.5	7.0	6.5
Proj Book Value Growth	Rate	11.0	16.5	8.5	12.0	6.0	13.5	11.0	17.0	9.5	5.0	6.0	9.0	9.5	9.5	11.0	12.0	10.5	13.5	7.0	9.5	10.5	8.0	6.5	2.5	4.0
Proj EPS Growth	Rate	18.5	16.5	9.0	9.0	8.0	9.5	14.0	10.0	14.5	9.5	12.5	8.0	8.5	7.0	10.0	5.0	7.5	14.0	14.5	17.0	14.0	12.0	8.0	14.0	7.0
Proj 3-5 Yr Dividend	Yield	1.3	0.3	1.4	9.0	3.0	1.9	2.7	1.9	1.2	5.3	2.2	2.1	2.9	2.1	2.4	3.0	0.7	1.1	1.3	0.8	0.7	1.7	4.4	3.6	3.4
ᆈ	<u>Beta</u>	0.70	0.60	09.0	0.70	09.0	0.65	0.65	09.0	0.70	0.85	0.85	0.65	0.65	0.70	09.0	0.65	0.85	0.80	0.85	06:0	0.80	0.65	0.75	0.75	0.80
	Industry Name	Food Processing	Educational Services	Educational Services	Medical Services	Household Products	Med Supp Invasive	Food Processing	Beverage	Retail/Wholesale Food	Pípeline MLPs	Drug	Med Supp Invasive	Food Processing	Retail/Wholesale Food	Beverage	Med Supp Non-Invasive	Funeral Services	Retail (Softlines)	Trucking	Trucking	Trucking	Medical Services	Drug	Industrial Services	Environmental
	Company	Sanderson Farms	DeVry Inc.	Strayer Education	Quest Diagnostics	Procter & Gamble	Baxter Int'l Inc.	Snyder's-Lance	PepsiCo, Inc.	Casey's Gen'l Stores	Enterprise Products	Pharmac. Product	Becton, Dickinson	Kraft Foods	Nash Finch Co.	Coca-Cola	Johnson & Johnson	Matthews Int'I	TJX Companies	Knight Transportation	Werner Enterprises	Heartland Express	Lincare Holdings	Bristol-Myers Squibb	Healthcare Svcs.	Waste Management

			Proj 3-5 Yr	Proj EPS	Proj Book Value	Proj Dividend	Proj Sales		Book Value	
			Dividend	Growth	Growth	Growth	Growth	Beta 5-	Growth 10-	EPS Growth
Company	Industry Name	Beta	Yield	Rate	Rate	Rate	Rate	Year	Year	10-Year
Sherwin-Williams	Retail Building Supply	0.70	2.0	11.0	15.0	7.5	8.0	0.64	3.5	8.5
Tootsie Roll Ind.	Food Processing	0.70	1.1	5.0	4.5	1.0	3.5	0.64	6.0	-2.5
Verizon Communic.	Telecom. Services	0.70	3.7	5.5	5.0	2.0	3.0	0.64	3.0	-2.0
Waste Connections	Environmental	0.75	1.6	15.0	0.9	74.5	13.0	0.64	14.5	17.0
Automatic Data Proc.	IT Services	0.75	2.0	7.5	11.5	5.5	6.0	0.66	5.0	7.5
WD-40 Co.	Household Products	0.75	2.5	9.5	10.0	4.0	0.9	0.66	11.5	2.0
Meridian Bioscience	Med Supp Non-Invasive	0.85	3.4	10.5	5.0	7.5	9.5	0.67	12.0	15.0
Raytheon Co.	Aerospace/Defense	0.70	3.1	5.5	8.5	11.5	5.5	0.68	-2.5	8.5
Smucker (J.M.)	Food Processing	0.70	2.0	9.5	6.5	7.0	0'6	0.68	15.0	13.0
Weis Markets	Retail/Wholesale Food	0.65	2.6	6.5	5.5	2.0	3.0	0.69	1.5	2.0
Pfizer, Inc.	Drug	0.75	4.1	10.5	1.5	3.0	3.5	0.70	15.5	3.0
Techne Corp.	Biotechnology	0.75	1.1	7.5	10.0	13.0	9.5	0.70	18.0	19.5
Ecolab Inc.	Chemical (Specialty)	0.80	1.3	12.5	9.5	9.0	7.0	0.70	11.0	12.0
MAXIMUS Inc.	Industrial Services	0.80	6.0	18.0	3.5	15.5	13.0	0.70	8.5	8.0
AmerisourceBergen	Med Supp Non-Invasive	0.70	0.7	10.5	13.0	15.5	4.5	0.71	27.5	16.0
Henry (Jack) & Assoc.	IT Services	0.85	1.3	12.5	14.0	10.5	11.5	0.71	18.5	13.0
Brown-Forman 'B'	Beverage	0.70	1.9	8.0	11.5	5.0	6.0	0.72	8.0	9.5
Sysco Corp.	Retail/Wholesale Food	0.75	3.0	7.5	10.5	4.5	7.0	0.72	10.0	12.5
Ross Stores	Retail (Softlines)	0.80	1.4	18.0	16.5	19.0	13.5	0.72	14.0	15.5
STERIS Corp.	Med Supp Invasive	06.0	1.3	6.5	6.5	13.0	3.5	0.72	7.5	8.0
ConAgra Foods	Food Processing	0.65	3.1	9.5	6.0	0.9	5.0	0.73	6.0	-0.5
Ruddick Corp.	Retail/Wholesale Food	0.65	1.4	8.5	9.5	4.0	6.5	0.73	6.0	7.0
Int'i Business Mach.	Computers/Peripherals	0.85	1.8	12.0	18.5	12.5	9.0	0.73	3.5	10.5
Costco Wholesale	Retail Store	0.75	1.1	9.0	6.5	8.0	9.0	0.75	11.0	0.6
McKesson Corp.	Med Supp Non-Invasive	0.75	1.2	8.0	12.0	13.5	4.5	0.75	9.0	15.5

			Proi 3-5 Yr	Proj FPS	Proj Book Value	<u>Proí</u> Dividend	Proi Sales		Book Value	
			Dividend	Growth	Growth	Growth	Growth	Beta 5-	, '	EPS Growth
Company	Industry Name	<u>Beta</u>	Yield	Rate	Rate	Rate	Rate	Year	Year	10-Year
Chevron Corp.	Petroleum (Integrated)	0.30	2.4	10.0	8.0	4.0	8.5	0.75	13.0	15.0
J&J Snack Foods	Food Processing	0.70	1.0	10.5	8.0	8.5	5.5	0.76	10.0	12.5
	Packaging & Container	0.90	2.0	14.0	8.5	3.0	8.0	0.76	8.5	4.0
Genuine Parts	Auto Parts	08'0	3.4	9.5	7.5	8.5	6.0	0.77	3.0	3.0
PetSmart, Inc.	Retail (Hardlines)	08.0	1.2	12.0	11.0	12.5	7.0	0.78	13.0	67.0
Telephone & Data	Telecom. Services	0.85	0.8	10.0	2.5	3.5	1.5	0.78	4.0	9.0
Home Depot	Retail Building Supply	0.90	2.5	9.5	8.0	5.5	5.0	0.78	8.0	7.0
CVS Caremark Corp.	Pharmacy Services	0.80	1.5	8.0	7.5	22.0	7.5	0.79	19.5	13.0
C.H. Robinson	Industrial Services	0.90	1.5	10.5	9.5	8.0	12.0	0.79	17.0	20.5
United Parcel Serv.	Air Transport	0.85	1.9	11.0	17.5	3.5	5.0	0.81	5.0	8.5
3M Company	Diversified Co.	0.80	2.5	12.0	16.5	10.0	10.5	0.82	8.5	9.0
West Pharmac. Svcs.	Med Supp Non-Invasive	0.80	1.3	12.5	12.0	4.5	8.0	0.82	8.5	8.5
Fred's Inc. 'A'	Retail Store	0.85	1.6	18.0	7.0	23.0	0.9	0.83	9.0	5.0
Wiley (John) & Sons	Publishing	06.0	0.8	12.0	16.0	7.0	4.0	0.83	15.5	14.0
	Drug	0.70	0.3	17.5	13.5	10.0	9.5	0.84	8.5	22.5
Sara Lee Corp.	Food Processing	0.80	2.8	7.5	-30.5	5.5	2.0	0.85	8.5	-2.5
	Diversified Co.	0.80	1.7	8.5	10.0	5.0	1.0	0.86	9.0	4.5
Paychex, Inc.	IT Services	0.85	2.7	4.5	9.0	1.5	4.5	0.86	12.0	14.0
Sensient Techn.	Food Processing	0.85	1.8	11.0	9.5	4.5	8.5	0.88	8.5	3.0
	Packaging & Container	0.90	1.1	10.5	10.0	4.5	7.5	0.88	12.0	10.0
CLARCOR Inc.	Packaging & Container	0.90	0.8	12.5	11.5	5.5	8.0	0.89	12.5	10.0
	Recreation	0.75	2.1	8.5	5.0	8.5	5.5	0.90	2.0	12.0
Corporate Executive	Information Services	0.30	2.3	14.0	34.5	0.5	8.5	0.90	9.5	13.5

COMPARABLE EARNINGS METHOD: COMPANIES WITH β 's IN THE SAME RANGE AS PROXY GROUP'S

		² S Growth	<u>10-Year</u>	23.5	16.0	11.343
	300k Value	rowth 10-	Year	21.0	17.5	10.380
	ш ,	Beta 5-	Year	0.90	06.0 0.7	0.621
	<u></u> 1	Growth	Rate	-,		9.9
Proj	Dividend	Growth	Rate	11.0	57.5	9.760
Proj Book	Value	Growth	Rate	11.5	9.0	9.285
		Growth			9.0	
	roj 3-5 Yr	Dividend	<u>Yield</u>	1.9	1.7	2.198
	Δ.,		Beta	0.00	0.90	0.757
			Industry Name	Aerospace/Defense	Med Supp Non-Invasive	Averages
			Company	L-3 Communic.	Patterson Cos.	

100 =number of companies

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7->β<63.	0.625	2.113	9.583	10.438	9.854	6.688	0.508	10.167	9.896
8.>8<69.	0.727	2.623	9.048	8.242	9.081	6.150	0.611	9.323	10.290
.79>β<.91	0.847	1.951	10.722	688:6	10.178	6.922	0.687	11.222	12.875
Average of B Groups	0.733	2.229	9.785	9:356	9.704	6.587	0.602	10.237	11.020

Weightings by B Ranges

0.704	3.194 3.	3.479 3.285	5 2.229	0.169	3.389	3.299
1.166	4.022	7	2.734	0.272	4.144	4.574
0.434	2.383 2.0		1.538	0.153	2.494	2.861
2.303	9.599		6.501	0.594	10.027	10.734
1.16 0.43 2.30	0 4 m	4.022 2.383 9.599	4.022 3.664 2.383 2.086 9.599 9.229	4.022 3.664 4.036 2.383 2.086 2.262 9.599 9.229 9.583 6	4.022 3.664 4.036 2.734 (2.383 2.086 2.262 1.538 (9.599 9.229 9.583 6.501 (4.022 3.664 4.036 2.734 0.272 2.383 2.086 2.262 1.538 0.153 9.599 9.229 9.583 6.501 0.594 10

Source: ValueLine screener

			Proi 3-5 Yr	Proj EPS	Proj Book Value	<u>Proj</u> Dividend	Proj Sales		Book Value	
			Dividend	Growth	Growth	Growth	Growth	Beta 5-	Growth 10-	EPS Growth
Company	Industry Name	<u>Beta</u>	<u>Yield</u>	Rate	<u>Rate</u>	Rate	Rate	Year	Year	10-Year
Allergan, Inc.	Drug	0.90	0.3	11.5	13	7	9	0.91	18.5	16.0
AVX Corp.	Electronics	06'0	1.4	12.5	9.5	6.5	5.5	0.91	7.5	2.0
Cintas Corp.	Industrial Services	0.90	1.3	. 6.5	∞	3.5	5.5	0.91	11.5	6.5
Xilinx Inc.	Semiconductor	0.90	1.9	12.5	9.5	6	9.5	0.91	7	9.5
Int'l Flavors & Frag.	Chemical (Specialty)	0.80	1.5	6	12.5	4.5	4	0.92	2	5.5
Stryker Corp.	Med Supp Invasive	0.80	0.7	11.5	11	13	8.5	0.92	24	21.0
Medtronic, Inc.	Med Supp Invasive	0.85	1.7	6.5	13.5	10.5	5	0.92	14.5	14.0
NIKE, Inc. 'B'	Shoe	0.85	1.4	12.5	10	8	8.5	0.92	12.5	15.0
EarthLink, Inc.	Internet	0.65	1	-3.5	თ	-6.5	10.5	0.93	7	[1]
NTELOS HIdgs.	Telecom. Services	0.85	4.8	8.5	3.5	9	9	0.93	[2]	[2]
Aaron's Inc.	Retail Store	0.85	0.3	9.5	8.5	11.5	5.5	0.94	14	12.5
Qualcomm Inc.	Telecom. Equipment	0.85	1.3	12	13.5	7	10.5	0.95	18	20.0
CA, Inc.	Computer Software	0.90	9.0	8.5	13	9	5	0.95	1.5	-6.5
Washington Post	Newspaper	0.80	1.2	12	7	4	9	0.96	7.5	1.0
Universal Corp.	Tobacco	0.85	3.3	2.5	6	1.5	3.5	0.96	8.5	3.0
W.P. Carey & Co. LLC	Property Management	0.85	5.5	8.5	m	3	8.5	0.96	-1.5	4.0
Lockheed Martin	Aerospace/Defense	0.80	3.8	6.5	19	12.5	6.5	0.97	rὑ	15.0
Mattel, Inc.	Recreation	0.85	2.5	10	0	5	4.5	0.98	4	6.5
MTS Systems	Precision Instrument	06.0	1.7	12.5	10.5	6.5	7.5	0.98	4.5	10.0
Walgreen Co.	Pharmacy Services	0.75	2.1	11.5	9	20.5	6	0.99	16	15.0
Diebold, Inc.	Office Equip/Supplies	0.85	2.6	8	S	4.5	4.5	0.99	2.5	1.5
Analog Devices	Semiconductor	06.0	1.6	14	11.5	7	6	1.03	6.5	7.5
Microsoft Corp.	Computer Software	0.80	2.5	12.5	16.5	16.5	11	1.04	ω	11.0

COMPARABLE EARNINGS METHOD: COMPANIES WITH β 's IN THE SAME RANGE AS PROXY GROUP'S

			Proj Book	Proj				
	. 1	Proj EPS	Value	Dividend	Proj Sales		Book Value	
	Dividend	Growth	Growth	Growth	Growth	Beta 5-	Growth 10-	EPS Growth
Industry Name		Rate	Rate	Rate	Rate	Year	Year	10-Year
	0.90 0.5	7	10	7.5	6.5	1.04	15	12.5
		12	15.5	10	6	1.06	6.5	11.5
	0.80 2.1	∞	10.5	6.5	ന	1.07	5.5	4.5
		7.5	4.5	11.5	4	1.07	8.5	0.5
nformation Services	6.0 06.0	6	14	23		1.07		4.5
	0.90	11	17	6.5		1.07		7.5
	0.90 0.4	3.5	9	∞	1.5	1.08	8.5	9.5
		16.5	14.5	16.5		1.1		13.0
Med Supp Non-Invasive		20	8.5	12		1.11		6.0
	0.85 0.4	9	6	თ		1.14	9.5	10.5
Telecom. Equipment	0.85 0.7	15.5	18	3.5		1.15		7.5
Retail/Wholesale Food	0.85 1.9	5.5	3.5	ιὑ	4	1.18		-0.5
Precision Instrument	0.90	16	6.5	8.5		1.18		5.5
	0.90 1.4	12	7.5	3.5		1.19		4.5
Computers/Peripherals		1	7.	-10		1.28		-11.0

EPS Growth	10-Year	3.5	-0.5	7.34
300k Value 5rowth 10- EP				8.750
ш О		1.39		1.04
Proj Sales Growth		4.5	7	6.58
Proj Dividend Growth	Rate	5	9	7.23
Proj Book <u>Value</u> Growth	Rate	10	51	10.888
Proj EPS Growth	Rate	13	16	10.10
Proj 3-5 Yr Dividend	≓	1.7		1.56
- '	Beta	0.85	0.90	0.86
	Industry Name	Packaging & Container	Information Services	Averages:
	Company	Sealed Air	Arbitron Inc.	

40 =number of companies

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1.74/ec.	0.050	7.000	20.00	2,200	200.50	20:51	3	2000	2
8.>8<69.	0.727	2.623	9.048	8.242	9.081	6.150	0.611	9.323	10.290
79>β<.91	0.847	1.951	10.722	9.389	10.178	6.922	0.687	11.222	12.875
Average of β Groups	0.741	1.858	5.424	8.877	4.253	7.857	0.743	9.182	7.722

Weightings by 8 Ranges

.59>8<.7 Companies * 0.3333	0.217	0.333	-1.167	3.000	-2.167	3.500	0.310	2.333	0.000
\sim .4445 Companies * .4445	0.323	1.166	4.022	3.664	4.036	2.734	0.272	4.144	4.574
	0.188	0.434	2.383	2.086	2.262	1.538	0.153	2.494	2.861
Average, Weighted by B Proportions of Proxy Group	0.728	1.933	5.238	8.750	4.131	7.772	0.734	8.971	7.435

Notes:

- [1] Earthlink was not formed until 2000, so 10-yr EPS not available; also some years negative [2] NTELOS' IPS not until 2006
- [3] Arbitron not in its present form until spin-off of ComData, in 2001
- [4] No explanation for omission of sales data; C.A.G.R. computed for 2010 to 2015 is 1.78%

Consensus Forecasts Of U.S. Interest Rates And Key Assumptions¹

	History								Consensus Forecasts-Quarterly Avg.					
	Average For Week Ending			Average For Month			Latest Q	3Q	4Q	1Q	2Q	3Q	4Q	
Interest Rates	July 22	July 15	July 8	July 1	<u>Jun</u>	<u>May</u>	<u>Apr.</u>	<u>2Q 2011</u>	<u>2011</u>	<u>2011</u>	<u>2012</u>	<u>2012</u>	<u>2012</u>	2012
Federal Funds Rate	0.06	0.07	0.08	80.0	0.09	0.09	0.10	0.09	0.1	0.2	0.3	0.4	0.7	1.1
Prime Rate	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.3	3.3	3.3	3.4	3.8	4.1
LIBOR, 3-mo.	0.25	0.25	0.25	0.25	0.29	0.26	0.28	0.28	0.3	0.4	0.5	0.7	1.0	1.3
Commercial Paper, 1-mo.	0.09	0.09	0.10	0.08	0.11	0.11	0.14	0.12	0.2,	0.2	0.3	0.5	0.9	1.2
Treasury bill, 3-mo.	0.02	0.02	0.02	0.02	0.04	0.04	0.06	0.05	0.1	0.1	0.3	0.4	0.8	1.1
Treasury bill, 6-mo.	0.06	0.06	0.07	0.10	0.10	0.09	0.12	0.10	0.1	0.2	0.4	0.6	0.9	1.3
Treasury bill, 1 yr.	0.16	0.16	0.19	0.19	0.18	0.19	0.25	0.21	0.2	0.4	0.5	0.8	1.1	1.5
Treasury note, 2 yr.	0.38	0.37	0.44	0.46	0.41	0.56	0.73	0.57	0.5	0.7	1.0	1.3	1.6	2.0
Treasury note, 5 yr.	1.47	1.48	1.67	1.67	1.58	1.84	2.17	1.86	1.7	2.0	2.2	2.4	2.7	2.9
Treasury note, 10 yr.	2.95	2.94	3.12	3.11	3.00	3.17	3.46	3.21	3.1	3.3	3.5	3.7	3.9	4.1
Treasury note, 30 yr.	4.25	4.21	4.35	4.36	4.23	4.29	4.50	4.34	4.3	4.5	4.6	4.7	4.9	5.0
Corporate Aaa bond	4.91	4.89	5.07	5.11	4.99	4.96	5.16	5.04	5.0	5.1	5.2	5.3	5.5	5.6
Corporate Baa bond	5.74	5.71	5.84	5.88	5.75	5.78	6.02	5.85	5.8	5.9	6.1	6.2	6.3	6.5
State & Local bonds	4.46	4.51	4.65	4.59	4.51	4.59	4.99	4.70	4.6	4.7	4.8	5.0	5.1	5.2
Home mortgage rate	4.52	4.51	4.60	4.51	4.51	4.64	4.84	4.66	4.6	4.8	5.0	5.2	5.4	5.6
5 5	History							Consensus Forecasts-Quarterly						
	3Q	4Q	1Q	2Q	3Q	4Q	1Q	$2Q^*$	3Q	4Q	1Q	2Q	3Q	4Q
Key Assumptions	2009	<u>2009</u>	<u> 2010</u>	2010	<u>2010</u>	2011	<u>2011</u>	<u> 2011</u>	2011	<u>2011</u>	<u>2012</u>	<u>2012</u>	<u> 2012</u>	<u> 2012</u>
Major Currency Index	76.4	72.8	. 74.8	77.6	75.9	73.0	71.9	69.8	69.8	70.0	70.4	70.9	71.3	71.5
Real GDP	1.6	5.0	3.7	1.7	2.6	3.1	1.9	1.8	2.9	3.1	2.8	3.0	3.1	3.2
GDP Price Index	0.7	-0.2	1.0	1.9	2.1	0.4	2.0	2.3	1.9	1.7	2.0	2.0	2.0	2.0
Consumer Price Index	3.7	2.7	1.3	-0.5	1.4	2.6	5.2	4.1	2.1	2.1_	2.3	2.2	2.3	2.3

Forecasts for interest rates and the Federal Reserve's Major Currency Index represent averages for the quarter. Forecasts for Real GDP, GDP Price Index and Consumer Price Index are seasonally-adjusted annual rates of change (saar). Individual panel members' forecasts are on pages 4 through 9. Historical data for interest rates except LIBOR is from Federal Reserve Release (FRSR) H.15. LIBOR quotes available from *The Wall Street Journal*. Interest rate definitions are the same as those in FRSR H.15. Treasury yields are reported on a constant maturity basis. Historical data for the Fed's Major Currency Index is from FRSR H.10 and G.5. Historical data for Real GDP and GDP Chained Price Index are from the Bureau of Economic Analysis (BEA). Consumer Price Index (CPI) history is from the Department of Labor's Bureau of Labor Statistics (BLS).). Figures for 2Q 2011 Real GDP and the GDP Chained Price Index are based on a special question asked of the panelists this month (see page 14).

